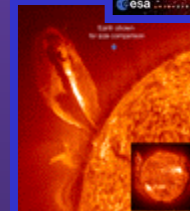
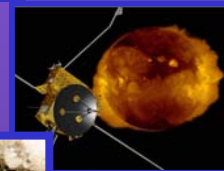
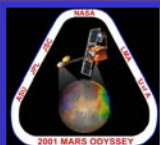
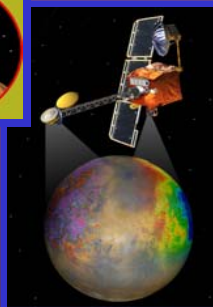


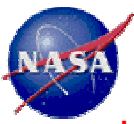


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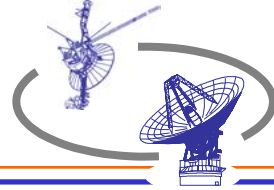
# RESOURCE ALLOCATION REVIEW BOARD

August 12, 2003





# RESOURCE ALLOCATION REVIEW BOARD



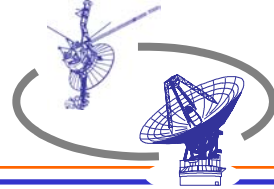
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## Agenda

- |  |             |       |
|--|-------------|-------|
| • INTRODUCTION                           | P. Doms     | 8:30  |
| • OVERVIEW, CONTENTION SUMMARY           | G. Burke    | 8:40  |
| • NASA HEADQUARTERS PERSPECTIVE – CODE S | C. Holmes   | 8:50  |
| • JPL DSMS ENGINEERING PROGRAM OFFICE    | K. Kimball  | 9:30  |
| • JPL DSMS OPERATIONS PROGRAM OFFICE     | J. Hodder   | 9:50  |
| – Mid-Term Scheduling Process Changes    | K. Riley    | 10:00 |
| • NEW OR MODIFIED PROJECT REQUIREMENTS   |             |       |
| – Mars Reconnaissance Orbiter            | R. Zurek    | 10:10 |
| – SOHO Requirements                      | Bush/Mahmot | 10:30 |
| • RESOURCE CONTENTIONS                   |             |       |
| – Analysis & Recommendations             | N. Lacey    | 10:50 |
| – Responses                              | Projects    |       |
| – Discussion / Decisions                 | All         |       |
| • NEW ACTION ITEMS & SUMMARY             | G. Burke    |       |



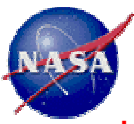
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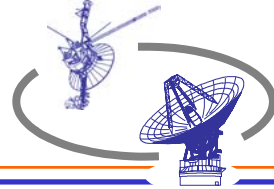
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## Review Board Members

|                       |         |  |
|-----------------------|---------|--|
| <b>Peter Doms</b>     | JPL     | Chairman   |
| Gene Burke            | JPL     | Resource Allocation Planning & Scheduling Office Mgr |
| Claudia Alexander     | JPL     | ROSETTA U.S. Project Manager                         |
| Donald Burnett        | Caltech | Genesis Project Scientist                            |
| Albert Chang          | JPL     | Nozomi, Lunar-A Project Representative               |
| Alan Cummings         | Caltech | Voyager Project Scientist Representative             |
| Bob Farquhar          | APL     | MESSENGER, New Horizons Project Representative       |
| <b>Tom Fraschetti</b> | JPL     | DAWN Project Manager                                 |
| David Gallagher       | JPL     | SIRTF Project Manager                                |
| Roger Gibbs           | JPL     | Mars 2001 Odyssey Project Manager                    |
| Jim Graf              | JPL     | Mars Reconnaissance Orbiter Project Manager          |
| Richard Horttor       | JPL     | Mars Express Orbiter U.S. Project Manager            |
| Ken Kimball           | JPL     | DSMS Engineering Program Office Representative       |
| Mike Klein            | JPL     | Radio Astronomy Project Manager                      |



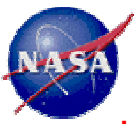
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|                     |          |   |
|---------------------|----------|---|
| Ron Mahmot          | GSFC     | Space Science Mission Operations Project Manager<br>(SOHO, WIND, Polar, Geotail, Cluster II, ACE, Image, MAP) |
| <b>Daniel Mandl</b> | GSFC     | ST-5 Project Representative   |
| Ed Massey           | JPL      | Ulysses/Voyager Project Manager   |
| Dennis Matson       | JPL      | Cassini Program Scientist   |
| John McNamee        | JPL      | Deep Impact Project Manager   |
| Rich Miller         | JPL      | DSMS Plans & Commitments Office Manager   |
| Dan Ossing          | APL      | STEREO Project Representative   |
| Steve Ostro         | JPL      | GSSR Project Scientist  |
| Jeff Plaut          | JPL      | Mars 2001 Odyssey Mission Project Scientist   |
| <b>Ken Riley</b>    | Lockheed | CSOC JPL Site Manager   |
| Bob Ryan            | JPL      | Stardust Project Representative   |
| <b>Dave Seal</b>    | JPL      | Cassini Program Representative  |



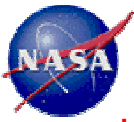
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|                       |         |   |
|-----------------------|---------|---|
| Rance Skidmore        | Omitron | GOES Project Representative                         |
| Martin Slade          | JPL     | GSSR Project Manager                                |
| Joel Smith            | JPL     | Muses-C, U.S. Space VLBI Project Manager            |
| Don Sweetnam          | JPL     | Genesis Project Manager                             |
| Pete Theisinger       | JPL     | Mars Exploration Rover Project Manager              |
| Tom Thorpe            | JPL     | Mars Global Surveyor Project Manager                |
| Phil Varghese         | JPL     | Planetary Flight Projects Mission Management Office |
| Joe Wackley           | JPL     | DSMS Operations Office Program Manager              |
| <b>Steve Waldherr</b> | JPL     | INTEGRAL Representative                             |
| <b>Brent Williams</b> | SAO     | Chandra Project Representative                      |
| <b>Lincoln Wood</b>   | JPL     | Reference Frame Calibration Project Manager         |
| Richard Zurek         | JPL     | 2001 Mars Reconnaissance Orbiter Project Scientist  |

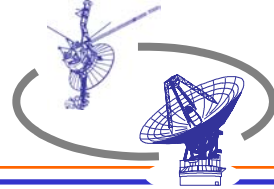


# Welcome and Introduction

## Deep Space Mission System

**Peter Doms**  
Program Manager



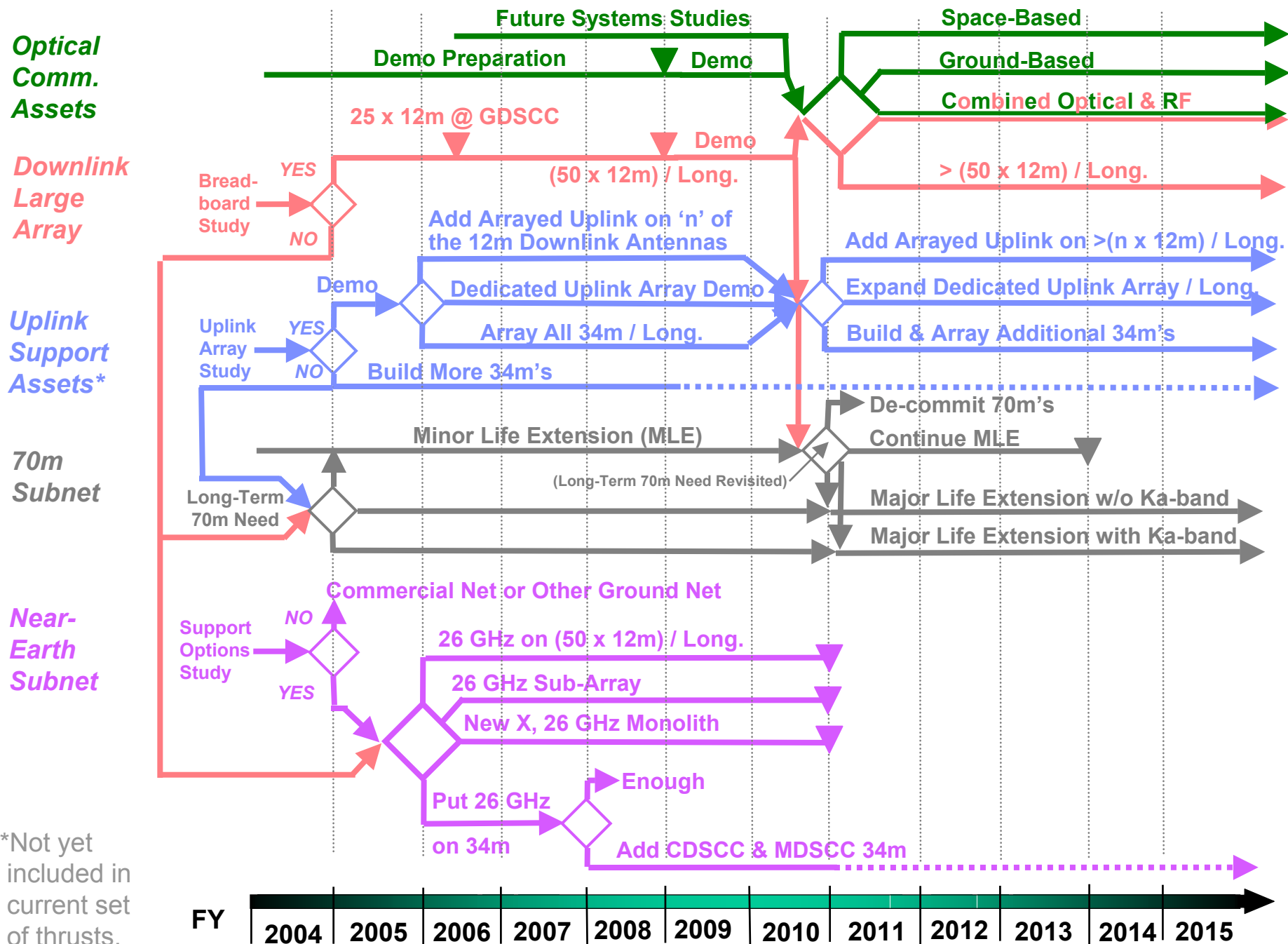


## Agenda

- Welcome
- Long-Range Plan & Key Decisions for DSMS Assets: Baseline
  - Decisions
  - Thrusts
  - Reviews
    - Executive Management Board – June 17-19, 2003 (Code SE)
    - DSMS Operations Assessment Board – August 18-20, 2003 (Code S)
- New DSN O&M Contractor
- 03/04 Operations Readiness Review – October 22-23, 2003
- Mid-Term Scheduling Process



# Long-Range Plan & Key Decisions for DSMS Assets: Baseline



\*Not yet included in current set of thrusts.





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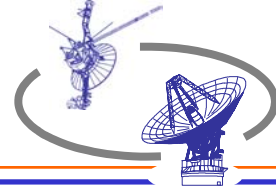
## Thrusts Summary (Cont'd)

|    | Thrust   | Example Capabilities   | Dependency on Other Thrusts |
|----|--|--|-----------------------------|
| 1  | Reliable DSN service provision                     | Robust hardware and software with high functional availability, faster fault detection, isolation and recovery (FDIR), reduction of setup time, service visibility, service accountability.                |                             |
| 2  | DSCC Facilities Improvements                       | Upgrades or replaces existing facilities to enable greater efficiency.   |                             |
| 3  | Operational Ka                                     | Add Ka-band to 34m BWG antennas & test facilities. Prepare for telemetry service using historical statistics, manual antenna calibration, selective retransmission, and simple operations concepts.        | 7, 10, 11                   |
| 4  | Ka on 70m Subnet                                   | Add X/X/Ka feeds, Multi-Cavity Maser (MCM) LNAs to 70m stations  | 3                           |
| 5  | Ka Tracking & Navigation                           | Implement a wideband front-end for Delta-DOR. Implement Ka-band range, Doppler, and angular measurements. Add Ka-band uplink on the BWG antennas.  | 3, 20                       |
| 6  | Advanced Tracking Stations for Category-A Missions | Replace obsolete components, e.g. MFR, in the 26m stations. Add X-band to 26m stations or equivalent.  |                             |
| 7  | High Rate Telemetry                                | AOS frames with frame retransmission protocol, increased acquisition throughput at 10-20 Mbps for deep space 40-100 Mbps for high Earth, increased Turbo decoder throughput, LDPC code, 26-GHz Ka downlink | 10, 11                      |
| 8  | DSN Large Array                                    | Complete a 70m equivalent array at each longitude for operational demonstration in 2009.   | 3, 5                        |
| 9  | Optical Communications                             | Flight optical communications capability: 200-400 nrad rms laser pointing, high-efficiency lasers for Mbps- Gbps optical links. Ground-based receivers (antennas, detectors, receivers, decoders).         | 7                           |
| 10 | Interoperable Services                             | Develop CCSDS standards for space link, coding and modulation, proximity link, on-board interfaces, SLE service management, security/privacy, XML data packaging and registry, etc.                        | 9, 22                       |



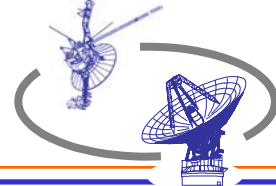
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## Thrusts Summary (Cont'd)

|    | Thrust                                    | Example Capabilities   | Dependency on Other Thrusts         |
|----|---|--|-------------------------------------|
| 11 | Wideband Ground Communications            | Increase line bandwidth between DSN ground stations and JPL to 45 Mbps using T3 circuits. Provide security for mission-critical data.  |                                     |
| 12 | Flexible Test Infrastructure              | Augment TSA2; Test automation tools; DTF-21 replenishment; DSS-13; RF stability diagnostic tool for radio science; DSN simulator   |                                     |
| 13 | Web-based GDS                             | Secure and reliable web, portal, registry and application servers as a common multi-mission platform for GDS tools and services.   |                                     |
| 14 | Science Product Services Initiative       | Implement the Experiment Product Delivery Service for MRO & Kepler initially. XML data description for generic EDR generation.   | 1, 10                               |
| 15 | Trajectory Design Tools                   | Re-engineer mission analysis tools for low-thrust trajectory, small-body orbit, EDL, aerobraking, vehicle breakup, & multi-vehicle trajectory for multi-mission needs. Use modern software technology. | 16                                  |
| 16 | Next Generation Navigation Tools          | Integrated tool-kit for navigation planning and design, trajectory estimation and control, and dissemination of trajectory knowledge.  | 15                                  |
| 17 | Reusable Spacecraft Control Framework     | Next generation mission planning and sequencing tools; VML II; reusable mission patterns; integrated planning/scheduling engines   |                                     |
| 18 | Evolution/Infusion of GDS Tools for Reuse | Continuous adaptation of existing GDS tools. Continuous infusion of third-party GDS tools into multi-mission tool set.   |                                     |
| 19 | Evolution/Improvements in DSN Science     | Acquire VLBI Mark-V data recorders. Improve radar range resolution for near-Earth asteroids (NEA) using chirp technique for GSSR.  |                                     |
| 20 | Spacecraft Communication Components       | 100-W Ka-band power amplifier, 7-m inflatable antenna, advanced RFIC transponder and in-situ radios, highly stable miniature atomic-ion oscillator.  | 5                                   |
| 21 | Technology for Future Thrusts             | [A planning wedge for low-TRL, future technologies.]   |                                     |
| 22 | Mars Telecommunications                   | Integrated Mars relay/DSN operations. Improved MSPA scheduling tools, precision tracking techniques based on multi-s/c radio tracking observables, Mars Network Service Request Processor.             | 7, 10, 11, 13, 14<br>17, 18, 20, 24 |



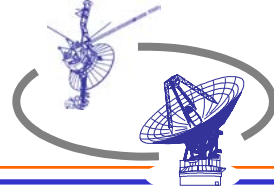
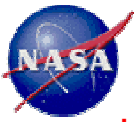
## Thrusts Summary (Cont'd)

|    | Thrust                     | Example Capabilities  | Dependency on Other Thrusts |
|----|----------------------------|---|-----------------------------|
| 24 | Future Navigation Paradigm | Technology to achieve order of magnitude more accurate landings on small bodies. Autonomous guidance and navigation algorithms for Entry, Descent, and Landing (EDL), aeromaneuvering, etc. |                             |
| 25 | Education Partnerships     | Transform DSS-28 at Goldstone into a GAVRT education asset for student control of the antenna. Provide "Museum Alliance" service to the public.   |                             |

Thrust: fully funded in POP'03

Thrust: Partially funded in POP'03

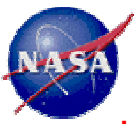
Thrust: Not funded in POP'03



# Overview Contention Summary

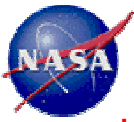
**E. S. Burke**

**JPL**



## Introduction

- **Welcome To The Resource Allocation Review**
  - **Board was Established to Provide Control of Tracking Requests 26, 34, & 70-Meter Subnets**
  - **Recommend Resource Allocation and Assist in Capacity Planning**
- **Requirements 2004 Through 2013**
- **Conflicts in 2004 Through 2006 Needing Resolution**



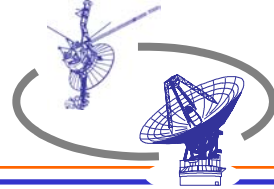
## Contention Resolution Process

- Contention Explanation
- Resource Analysis Team (Rat) Recommendations
- Project Response To Recommendations
- Review Board Discussions
- Review Board Decisions



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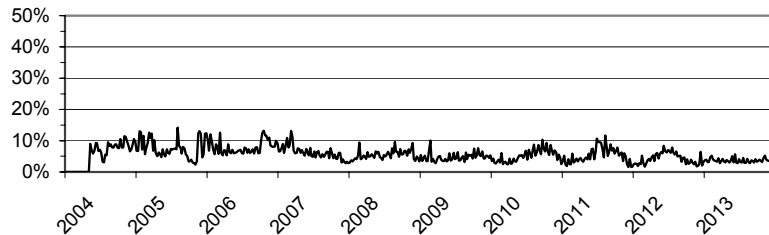
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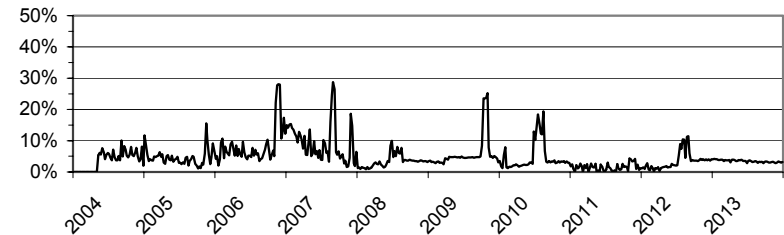
## Projected Unsupportable Time Summary

% of Requested Time Unsupportable

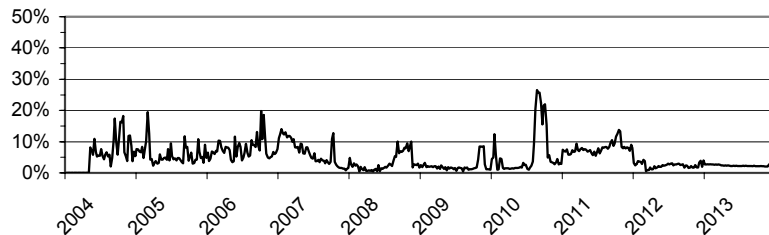
70M



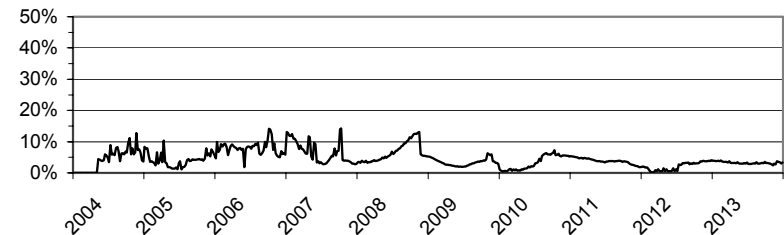
34HEF



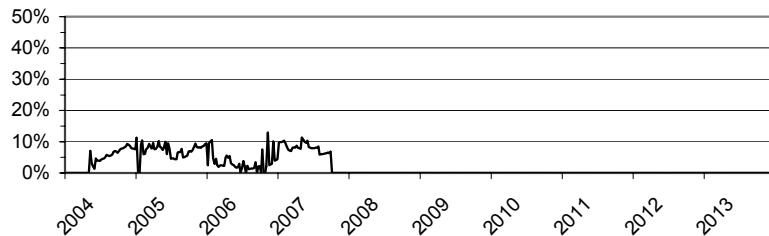
34BWG1



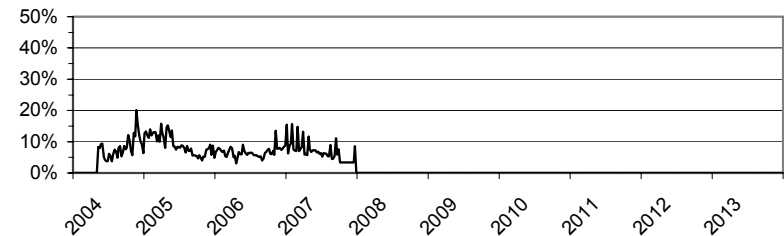
34BWG2



34HSB



26M



$$\text{Projected Unsupportable Time} = \frac{\text{Total Expected Unsupportable Time}}{\text{Total Requested Resource Usage Time}}$$





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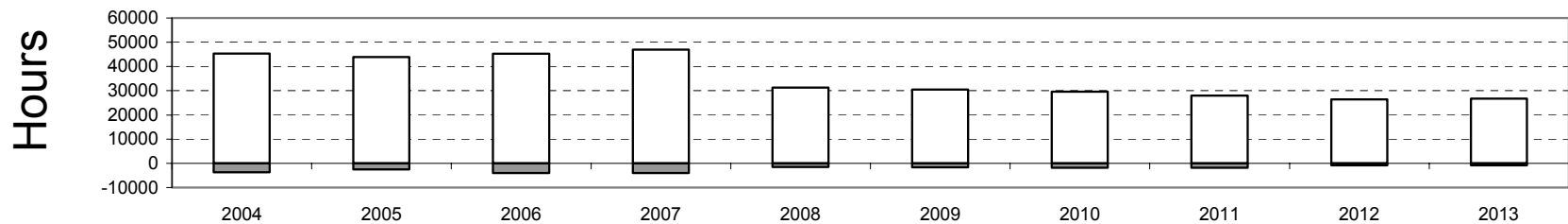


## Projected Yearly Supportable Time Summary

70M



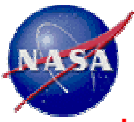
34M



26M



Unshaded Area = Supportable  
Shaded Area = Unsupportable



# Action Item Status From February 11, 2003 RARB

**David G. Morris**

**JPL**



## Action Item Summary

| <u>AI#</u> | <u>Year</u>   | <u>Month(s)</u>    | <u>System</u> | <u>Responsible</u> | <u>Due Date</u> | <u>Status</u> |
|------------|---------------|--------------------|---------------|--------------------|-----------------|---------------|
| 01         | 2003-<br>2004 | December-<br>April | Mars Program  | B. Arroyo          | 06/01/2003      | Pending       |

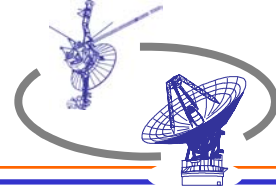
**ACTION:** (aka 8/13/02 RARB A.I. #7) Multi-mission DSN Allocation and Planning (MDAP) provide a Mars Program coordinated input to Resource Allocation (Mid-Range) Planning Team (RAPT) of at least one week per week at least 6 months prior to the schedule week. This action will use the result of Action Item 6 (of 8/13/02 RARB) to clarify the scope of resources in which to plan to.

**RESPONSE:** (8/4/03) Present status: Weeks in December 2003 plus January 2004 are delivered.

| <u>AI#</u> | <u>Year</u>      | <u>Month(s)</u> | <u>System</u> | <u>Responsible</u> | <u>Due Date</u> | <u>Status</u> |
|------------|------------------|-----------------|---------------|--------------------|-----------------|---------------|
| 02         | 2004<br>December | October-        | RAPSO         | S. Lineaweaver     | 04/20/2003      | Closed        |

**ACTION:** Analyze proposed DSS-45 downtime (10/18/2004 – 12/05/2004) for Antenna Controller Replacement (ACR) and Microwave Switch Controller (USC).

**RESPONSE:** (3/20/03) Presentation of contention analysis approved at March 2003 JURAP meeting.



## Action Item Summary

| <u>AI#</u> | <u>Year</u> | <u>Month(s)</u> | <u>System</u> | <u>Responsible</u> | <u>Due Date</u> | <u>Status</u> |
|------------|-------------|-----------------|---------------|--------------------|-----------------|---------------|
| 03         | 2005        | April-May       | Cassini       | D. Seal            | 02/25/2003      | Closed        |

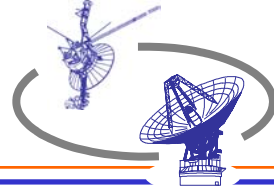
**ACTION:** Provide Cassini Occultation Plans regarding DSS-25 planned downtime.

**RESPONSE:** (02/18/03) Information provided showed Cassini's need for DSS-25 prior to February 19 and after April 30.

| <u>AI#</u> | <u>Year</u> | <u>Month(s)</u> | <u>System</u> | <u>Responsible</u> | <u>Due Date</u> | <u>Status</u> |
|------------|-------------|-----------------|---------------|--------------------|-----------------|---------------|
| 04         | 2005        | July-August     | Mars Express  | T. Thompson        | 04/10/2003      | Closed        |

**ACTION:** Provide impact to Mars Express requested weekly Bi-Static Radio Science requirement during planned DSS-43 downtime.

**RESPONSE:** (2/19/03) Mars Express requests that the Bi-Static experiments be moved to another 70M antenna in each week that DSS-43 is down. When using another 70M antenna, continue to use the same 70M antenna for several weeks versus having DSS-63 one week and DSS-14 the next



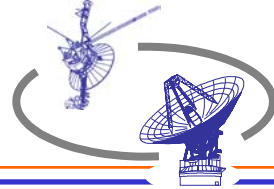
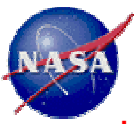
## News from Office of Space Science

Dr. Charles P. Holmes  
Sun-Earth Connection Division

### Topics:

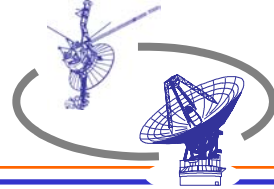
- 2004 Appropriation
- Phoenix Mission selected
- Recommendation for Ulysses extension
- Science Prioritization Board
- Australia visit
- DSMS Assessment Board





## Status of the 2004 Appropriations Bill

- The House passed the 2004 VA/HUD appropriation bill on July 25 and sent to the Senate:
  - \$7,707M for Science, Aeronautics and Exploration in fiscal year 2004. The amount recommended is an increase of \$47M to the budget request, and an increase of \$303M to the fiscal year 2003 level as estimated in this new account structure.
  - Appears to have adopted the ‘full cost accounting’ provision in the President’s budget request.
  - Numerous ‘ear marks’ including significant reductions to New Frontiers, JWST, SIM, etc.
- Congress is currently in recess until September
- September agendas include:
  - Senate appropriations committee markups
  - Full Senate vote/amendment
  - Conference committee settles differences

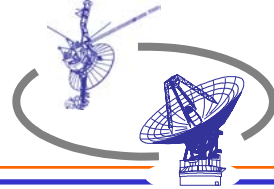


## **First Scout Mission Selected for 2007 Launch**

Phoenix, an innovative and relatively low-cost mission, to study the red planet, as the first Mars Scout mission.

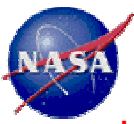
- Designed to land in the high northern latitudes of Mars, will follow-up on Mars Odyssey's spectacular discovery of near-surface water ice in such regions.
- It will land in terrain suspected of harboring as much as 80 percent water ice by volume within one foot of the surface, and conduct the first subsurface analysis of ice-bearing materials on another planet.





## **NASA Recommends an Extension of Ulysses Until March 2008**

- The SEC science theme holds biannual reviews of the science programs of the operating missions:
  - Results were announced last week
- Will permit the third polar pass of the Sun - but without 'full time' uplink coverage for nutation control
- ESA's funding process to decide by late fall



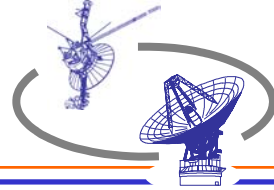
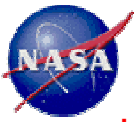
## Science Prioritization Board

- Established to provide prioritization to DSMS on allocations of the DSN during the Nov 2003 - Feb 2004
  - Preparing for contingency or emergency operations
- Fourth meeting held in July at HQ
  - A preview of the RARB conflicts
  - Reps from the OSS science themes, the HQ Mars division, and the RAPSO



## HQ Program Executive Visited Australia in July

- Tidbinbilla
  - Good progress in upgrades and training
  - On-track to be ready to provide full support for Mars activities
- Parkes
  - Extension of X-band capability complete [43 to 55m]
  - Should pick up a factor of 2 in sensitivity with the dish extension, new tapered feed, and receiver
  - DSMS PE tested in a VLBI session on July 29-31
  - The RX and feed horn to be installed in the next couple of weeks

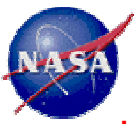


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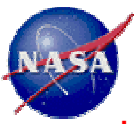
## X-band Extension to the Parkes Radiotelescope





## DSMS Assessment Board

- Code S has established an “independent” Board to assess:
  - the reliability of the existing DSMS and its ability to meet current mission commitments
  - the investment required in the DSMS to meet mission commitments throughout this decade.
- Meet at JPL on Aug 18 - 20.
- An opportunity to “rebalance” the DSMS budget as a result of the Code M to Code S budget transfer.



# **JPL Deep Space Mission System (DSMS)**

## **Engineering Program Office (940)**

**K. R. Kimball**

**For J. I. Statman**

**JPL**

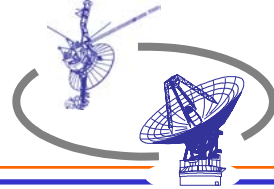


## Agenda

- Tasks recently completed
- Tasks to be completed before the 03-04 heavy loading
- Tasks to be completed after the 03-04 heavy loading

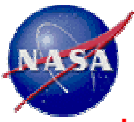
**Consult your TMS Manager for details of schedule and functional capabilities**





## Tasks recently completed

- 20 kW Transmitter on BWG
  - Operational at DSS-24, DSS-34, DSS-26
  - Upgrades to DSS-25 and DSS 54 are underway
- NSP (Network Simplification Project) V3.2.7
  - Operational at all BWG, HEF, 70m
- DDOR (Delta Differenced One-way Range)
  - Operational since 5/10/03
- X/X/Ka-Feed
  - Operational at DSS-26, since 4/1/03



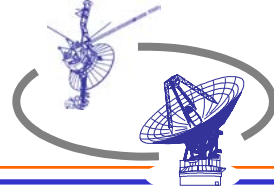
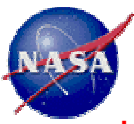
## Tasks to be completed before the 03-04 overload

- X/X/Ka-band feeds
- DSS-55
- 2-MSPA Automation
- Arraying at Overseas DSCC's
- Follow-on 20 kW installations
- NSP 4.1



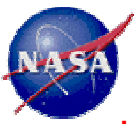
## X/X/Ka feeds

- WHAT:
  - Replace the X/X feeds at the BWG's with X/X/Ka-band feeds
- WHEN:
  - Operational at DSS-26
    - DSS 55 – 11/1/03
- IMPACT ON CUSTOMERS:
  - Ka-band downlink capability
  - Improved X-band BWG downlink sensitivity at X-band
    - 0.5-2.5 dB depending on the operations mode and reference antenna



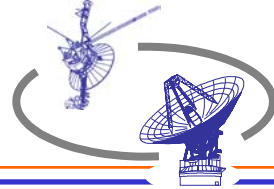
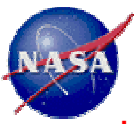
## DSS 55

- **WHAT:**
  - Add a new antenna, a 34m BWG at MDSCC
- **WHEN:**
  - “First light” achieved
  - Operational – 1/11/03
- **IMPACT ON CUSTOMERS:**
  - Additional capacity



## DSS 55 – First Light – June 03





## 20 kW Txr's on BWG Additional Installations

- WHAT:
  - Replace the 4 kW X-band Txr's with 20 kW Txr's
- WHEN:
  - Last two installations are underway
- IMPACT ON CUSTOMERS:
  - Better uplink capability
    - Same as HEF
    - Simplifies scheduling (HEF-BWG trade)



## 2-MSPA Automation

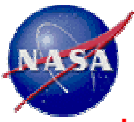
- WHAT:
  - Simplify the operations to support the downlink from two (virtual) spacecraft that are in the same beam
- WHEN:
  - NMC/CS – Delta-DDR Scheduled for 8/7/03
  - NSS D3 – DDR Scheduled for 8/12/03
- IMPACT ON CUSTOMERS:
  - Additional effective capacity
  - Note limitations
    - Only one uplink
    - Must have compatible RF characteristics





## Arraying at Overseas Stations

- **WHAT:**
  - Add arraying capability at MDSCC and CDSCC
- **WHEN:**
  - Acceptance testing is underway
  - Operational – August 03
- **IMPACT ON CUSTOMERS:**
  - Additional capacity, especially when the 70m antenna is busy
    - Are customers planning the usage?



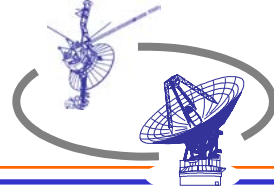
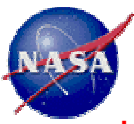
## Delta DOR

- WHAT:
  - Add a new navigation tool
    - Validates traditional radio-metric measurements
    - Enables better targeting
- WHEN:
  - Operational
- IMPACT ON CUSTOMERS:
  - Additional tool for the navigation teams
    - Navigation strategy should be refined/adjusted as needed



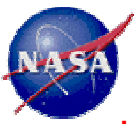
## NSP 4.1

- WHAT:
  - Add Turbo code capability
  - Add ST-5 command capability
  - Misc anomaly fixes
  - BWG, HEF, 70m
- WHEN:
  - Transition to NSP 3.2.7 is complete – Thanks to all missions!
  - NSP 4.1 DDR scheduled for 9/3/03
- IMPACT ON CUSTOMERS:
  - Turbo code, a new capability, for all future low-moderate rate missions
  - Better coding gain, e.g. by 0.8 dB for a typical code, compared to MCD3



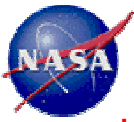
## Tasks to be completed after FY03

- X/X/Ka-band feeds
  - For the remaining BWG
- Antenna controllers for the 70m and HEF
  - Will require significant downtime
- 70m refurbishment
  - Will require significant downtime



## Summary

- We depend on the customers to:
  - Take advantage of the capabilities we have put in place
    - SLE, TDN's, arraying
  - Define what capabilities we should put in place
    - Beyond sustaining of current capabilities
  - Help us to select capabilities that are the least cost-efficient, and could be candidates for decommissioning
- Your input is priceless!



# **JPL DSMS Operations Program Office (930)**

**J. A. Hodder**

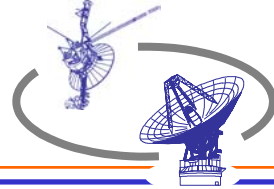
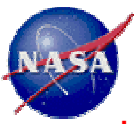
**For J. A. Wackley**

**JPL**



## Maintenance and Operations (M&O) Contract Change

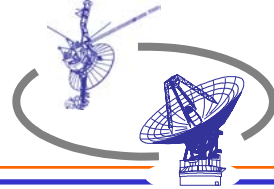
- All schedule milestones are being met for the new contract start on January 1, 2004
  - New Contractor Announcement Expected Mid-September
  - 3-Month Contractor Transition Period Begins October 1



## Network Simplification Project (NSP)

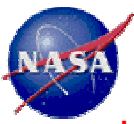
- All Stations Were Transitioned to NSP by Mid-May
  - New Version (D4.1) currently in acceptance testing
    - New version includes correction of numerous anomalies and turbo code (first mission user – MESSENGER)
    - Acceptance testing going well so far
    - Deployment expected early September





## Space Link Extension (SLE)

- Current SLE Project Users
  - INTEGRAL
  - MEX
  - Hayabusa
- Early SLE problems with INTEGRAL resolved
  - Residual problems with INTEGRAL are 26m subnet problems in general
- No SLE problems with MEX or Hayabusa



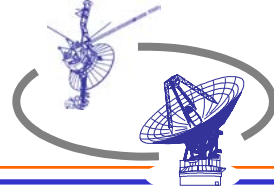
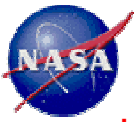
## Preparation for the 03/04 Activity Contention Period (ACP)

- The Tracking Support Specialists (TSSs) initiated service in the NOCC on July 5
- The 70m Servo Rehab is now completed
- Maintenance is on schedule to accomplish all required major maintenance prior to October 1, 2003
- DSN Operations Working Group (DOWG)
  - Met May 7-8
  - Continuing to work on ACP preparation
- Logistic Operations Working Group (LOWG)
  - Met on May 6
  - Continuing to work on ACP preparation



## Preparation for the 03/04 Activity Contention Period (ACP)

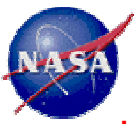
- A DSMS Triage Process document is near completion
  - The process provides additional DSMS Management oversight for real-time reallocation of antennas.
  - The plan is to release the document and conduct exercises by September 1.



# Mid-Term Scheduling Process Changes

**K. Riley**





## DSMS Scheduling Process

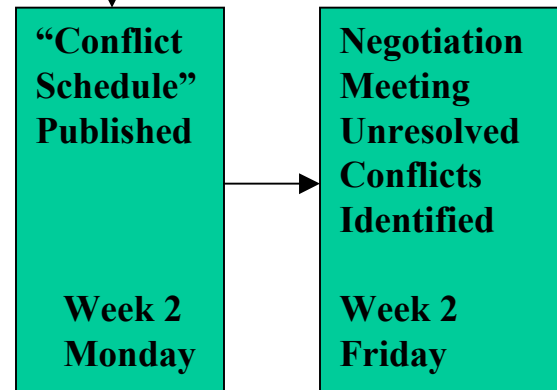
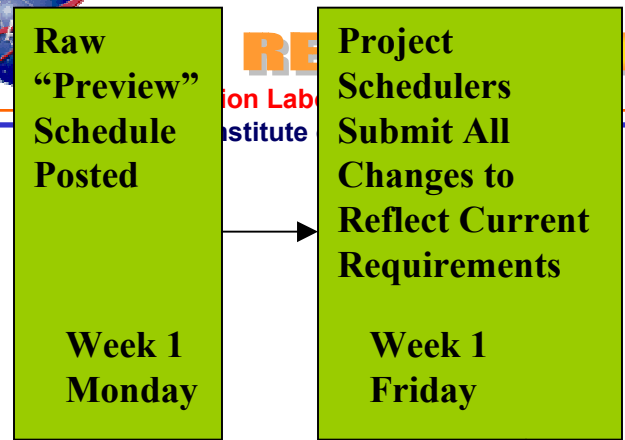
- **Problem:**
  - Midterm Schedule Is Currently “Conflict Free” 8 Weeks in Advance
    - DSMS Commitment Is 8-12 Weeks
    - Some Projects Have a Very Strong Need for a “Conflict Free” Schedule 26 Weeks in Advance—need Is Near Term Impacting Support During Asset Contention Period
  - Projects Have Expressed Concern With Overall Scheduling Process
- **Problem Resolution:**
  - Address Near Term Issue: Provide and Maintain a “Conflict Free” Schedule 26 Weeks in Advance
    - Will Have DSMS and Project Scheduler Resource Impact
    - Will Require Close Teamwork Between Project Schedulers and DSMS
    - Goal: Have 26 Week “Conflict Free” Schedule Available by 1 Oct (Addresses Entire ACP Period)
  - Cooperatively Address Mid Term (After 1 Oct) Scheduling Process and Tools
    - Realign CSOC Resource Analysis Team and Scheduling Under Single Supervisor With End-to-End Process Responsibility
    - Support Joint Review by Projects and DSMS of Scheduling Process and Identify Roadmap to Improve Process and Tools
  - Cooperatively Identify and Implement Longer Term Tools Needs
    - Establish Joint Project and DSMS Team to Assess Tools and Plan Near and Long Term Implementation Strategy



# RE ALLOCATION REVIEW BOARD Mid Term Scheduling

## Process Changes Near Term

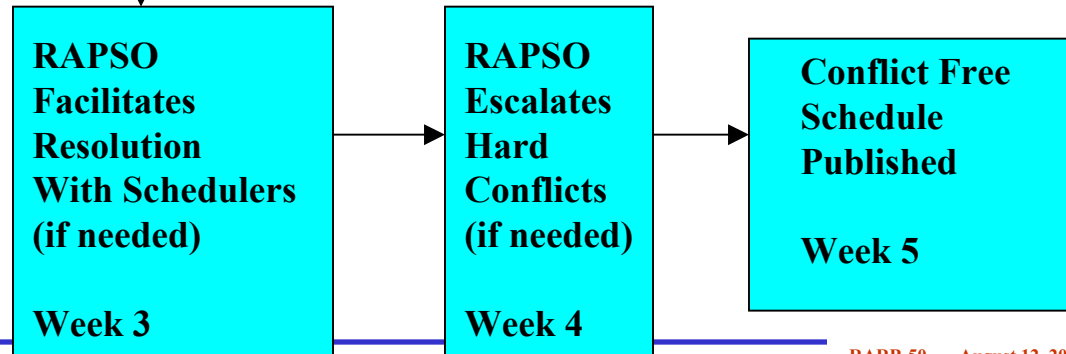
- Preview Schedule Will Be For a 3 Week Period
- Preview Schedule Will Be Posted on Monday
- Project Schedulers Inputs Critical to Establish Baseline for Conflict Resolution



- Conflicts Worked During Week With Changes Submitted Via Email
- Only Unresolved Conflicts Will Be Discussed in Negotiation Meeting
- Meeting Will Be "Face to Face"
- "Tough Conflicts" Will Be Deferred

**Bottom Line**

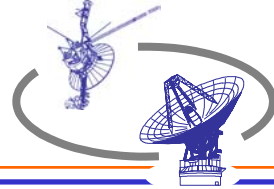
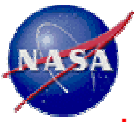
- Revised Process in Use
- Team Effort Needed for Success
- 26 Week Conflict Free Schedule by End of Sept





## Scheduling Process Changes

- Mid Term
  - After 26 Week Conflict Free Schedule is Published, Negotiation Meeting will be Moved to Every 2 Weeks
- Mid/Long Term
  - Assess Entire Scheduling Process and Tools—Use Value Stream Mapping Technique
    - End-to-End Review by Stakeholders
    - Develop Desired “Future State”
    - Develop Roadmap to Achieve Future State
  - Event will be Conducted Week of September 29<sup>th</sup>
    - Championed by 930 and CSOC
    - Facilitated by Lockheed Martin Corporation
    - Participants should include representatives from
      - Project Schedulers
      - Resource Analysis Team
      - Scheduling Team
      - NOCC
      - Complexes

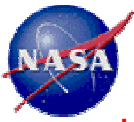


## Status

- Near Term (Aug 1-Oct 1)
  - Process Change Implemented on 1 August
  - To Date: 6 Weeks of “Conflict Free” Schedule Have Been Produced
  - Management Controls Implemented to Monitor Plan Progress
- Mid/Long Term
  - Cooperative Team Effort by all Stakeholders Needed
  - Value Stream Mapping and Tools Teams Being Established
    - Pre-Planning Has Begun

**Implementation of Enduring and Dramatic Process Improvement is Only Possible If All Stakeholders Are Involved in Identifying and Implementing Change—Without a Team Approach—Nothing is Sustainable**



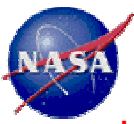


**NEW OR MODIFIED PROJECT REQUIREMENTS**

# **Mars Reconnaissance Orbiter**

**R. W. Zurek**

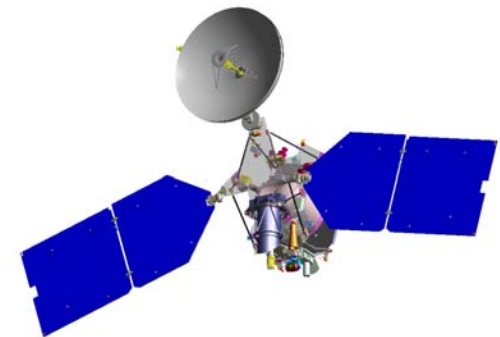
**JPL**



## Mars Reconnaissance Orbiter (MRO): The Next Step in Mars Exploration



**ATLAS V-401**

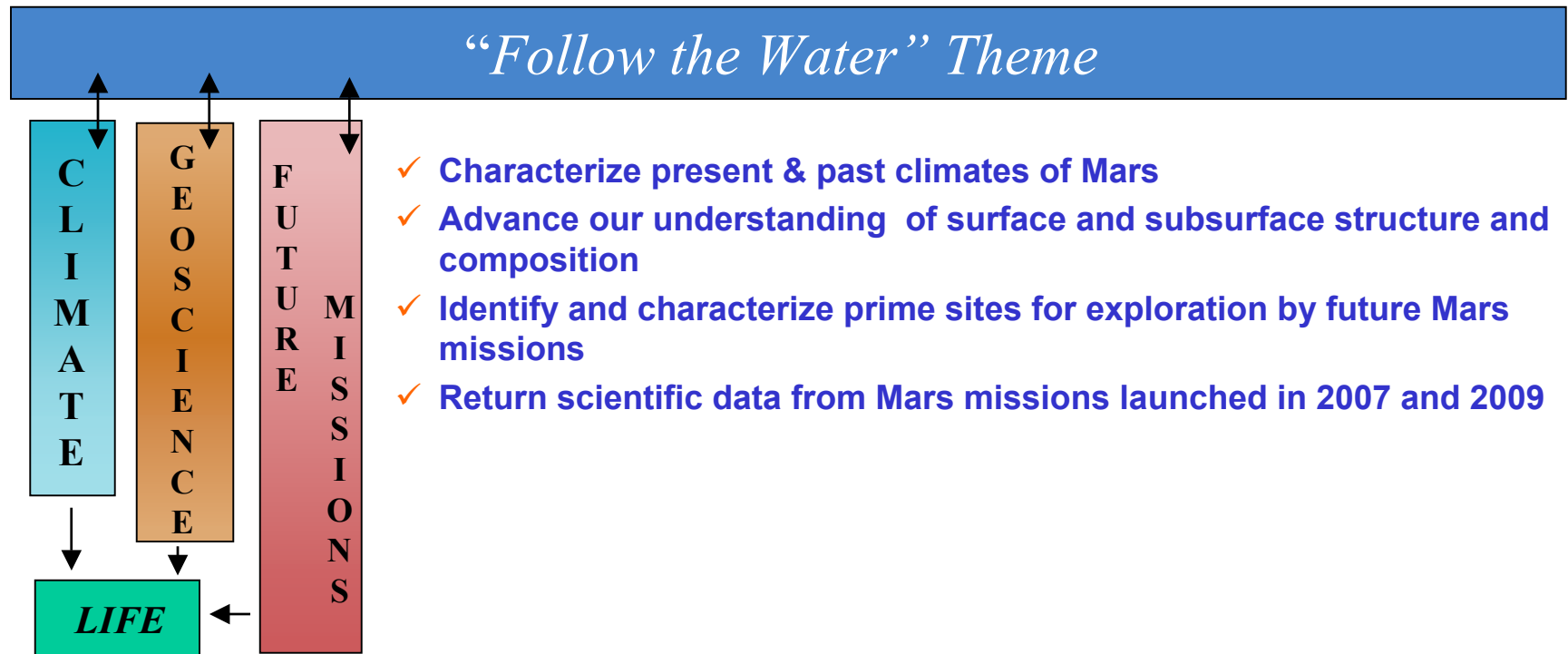


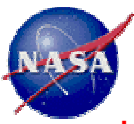
**MRO**



## MRO Science Objectives

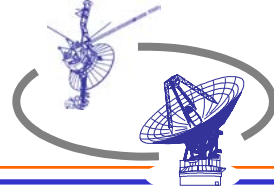
*The Mars Reconnaissance Orbiter (MRO) Mission  
will make a major advance in our understanding of Mars  
in the context of the NASA Mars Exploration Program*



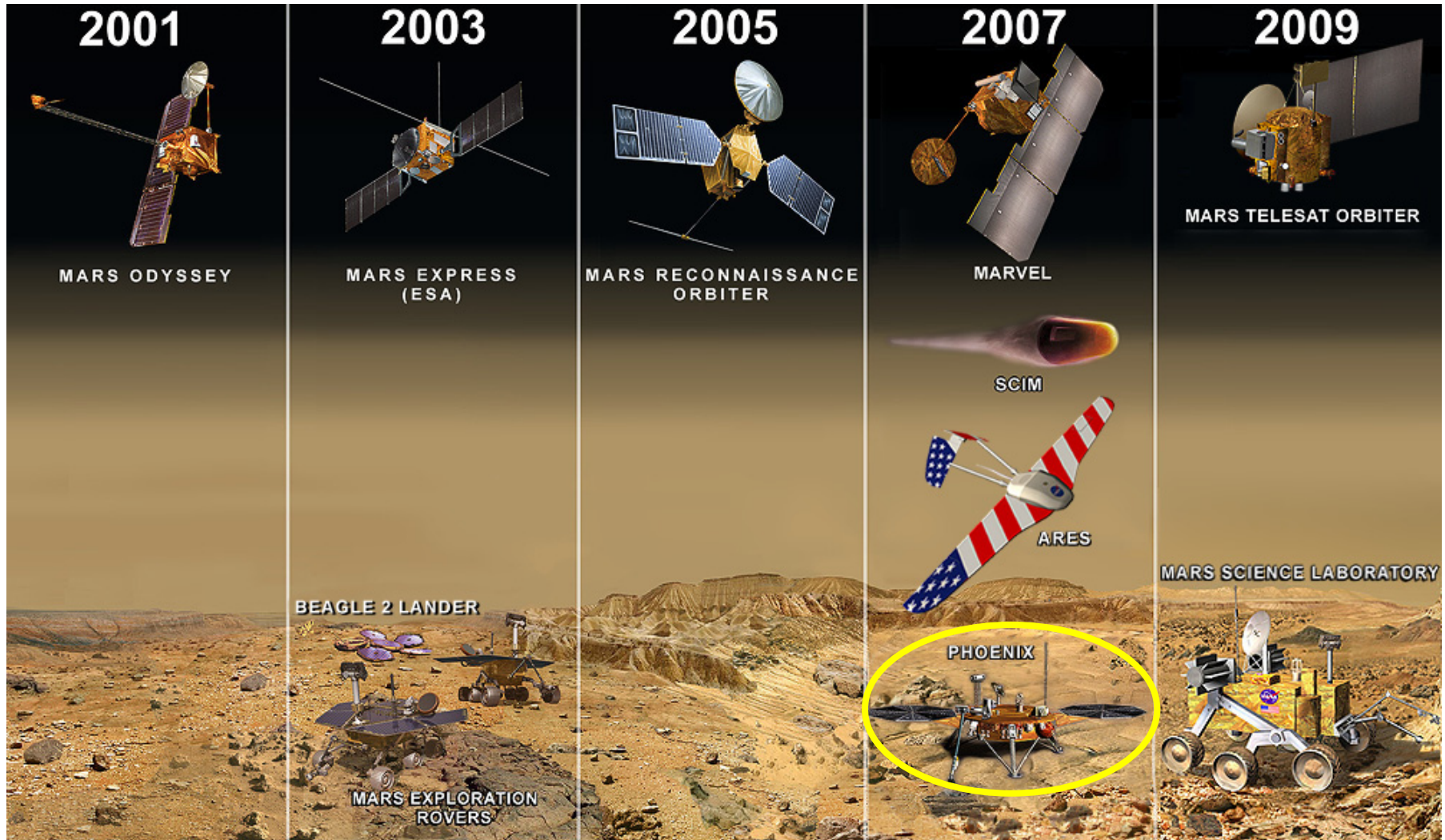


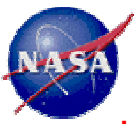
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## Mars Exploration Program





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Observe at Different Wavelengths

Observe at much Higher Spatial Resolution



## *MRO Payload Selection*



**CRISM:** Visible to Near Infrared  
Spectral Imaging in  
512 spectral channels

- **SHARAD:** Shallow Sounding Radar  
(15-m wavelength in free space)

**HiRISE:** 1-meter resolution visible imaging  
**CTX:** 6 m/pixel visible context imaging  
**CRISM:** 20 m footprint spectral imaging  
**MCS:** 5 km vertical profiling of atmosphere  
**MARCI:** Daily global weather monitoring  
**SHARAD:** ~ 10 m vert. resolu. to 0.5 km depth

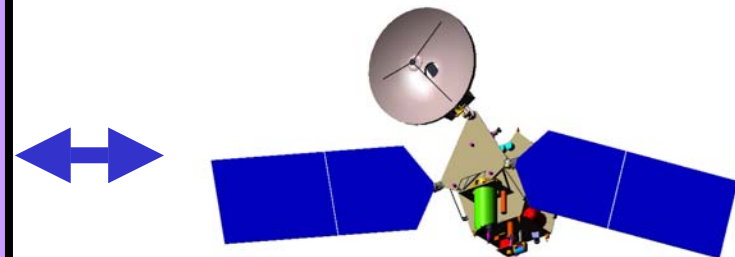


## *MRO Mission Design*

- **Must Return Large Data Volume (>26Tbits)**
- **Design Orbit for Coverage & Resolution**
  - Near-Polar, 3 p.m./3 a.m.
  - 255 km x 320 km
- **Integrate Observation Modes:**
  - Global Monitoring for 1 Mars Year
  - Regional Survey
  - Site Targeting with Precision



## *MRO Spacecraft Design*

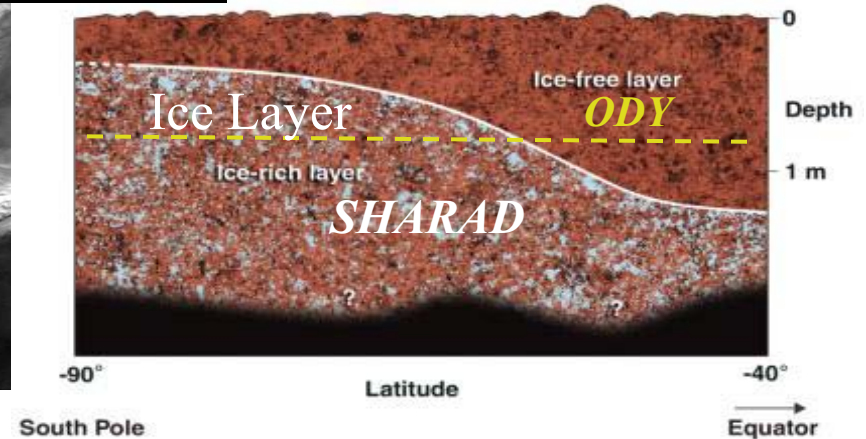
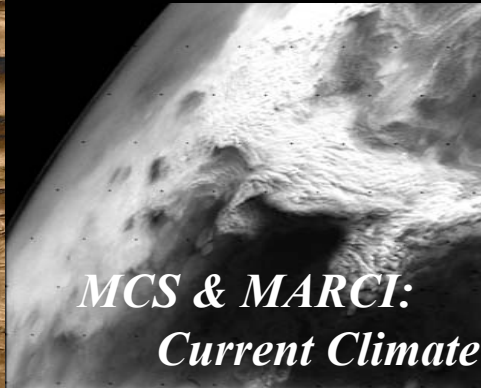
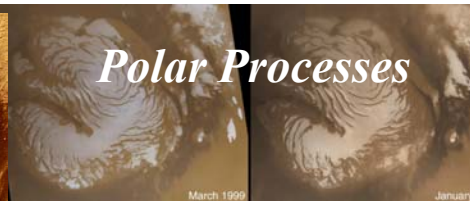






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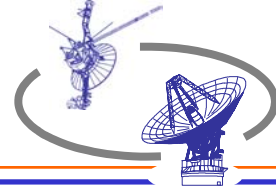
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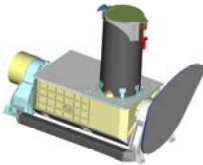


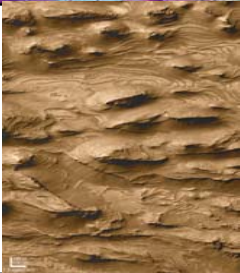

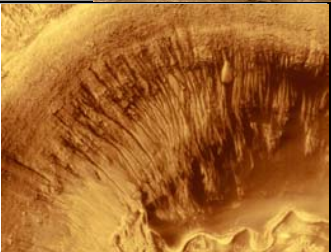
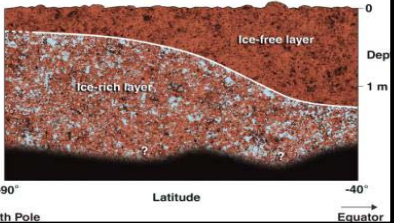


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## MRO Science Investigations (1 of 2)

| Instrument   | Type   | PI/TL, Institution  | Science Goals & Attributes  |
|--|--|---|---|
| <br><br><b>CRISM</b>   | Compact Reconnaissance Imaging Spectrometer for Mars | <b>Scott Murchie, PI</b><br>Johns Hopkins University<br>Applied Physics Lab<br><i>Selected thru MRO -2005 AO</i>              | <b>Surface Composition;<br/>Atmospheric Properties</b><br>GSD: 20 m/pixel<br>Swath: 11 km<br>COV: 100%<br>@ 100-200 m/pixel  |
| <br><br><b>CTX</b>     | Context Imager                                       | <b>Michael Malin, TL</b><br>Malin Space Science Systems (MSSS)<br><i>Facility Instrument</i><br><i>Replaces MCO MARCI-MAC</i> | <b>Stratigraphy;<br/>Regional Morphology</b><br>GSD: 6 m/pixel<br>Swath: 30 km<br>COV: ~ 20%                                 |
| <br><br><b>HiRISE</b> | High-Resolution Imaging Science Experiment           | <b>Alfred McEwen, PI</b><br>University of Arizona<br><i>Selected thru MRO-2005 AO</i>   | <b>Stratigraphy;<br/>Site Morphology</b><br>GSD: 0.3 m/pixel<br>Swath: 6 km<br>COV: ~ 1%                                    |
| <b>SHARAD</b>  | Shallow Subsurface RADAR                             | <b>Roberto Seu, TL/PI</b><br>University of Rome<br><b>Roger Phillips, DTL</b><br><i>NASA-ASI Selection</i>                    | <b>Regional<br/>Near-Surface<br/>Structure</b><br>10 m vert. resoln.<br>down to 0.5 km                                     |




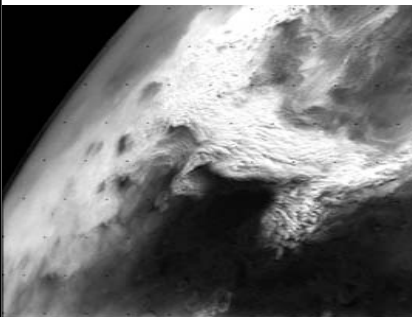



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## MRO Science Investigations (2 of 2)

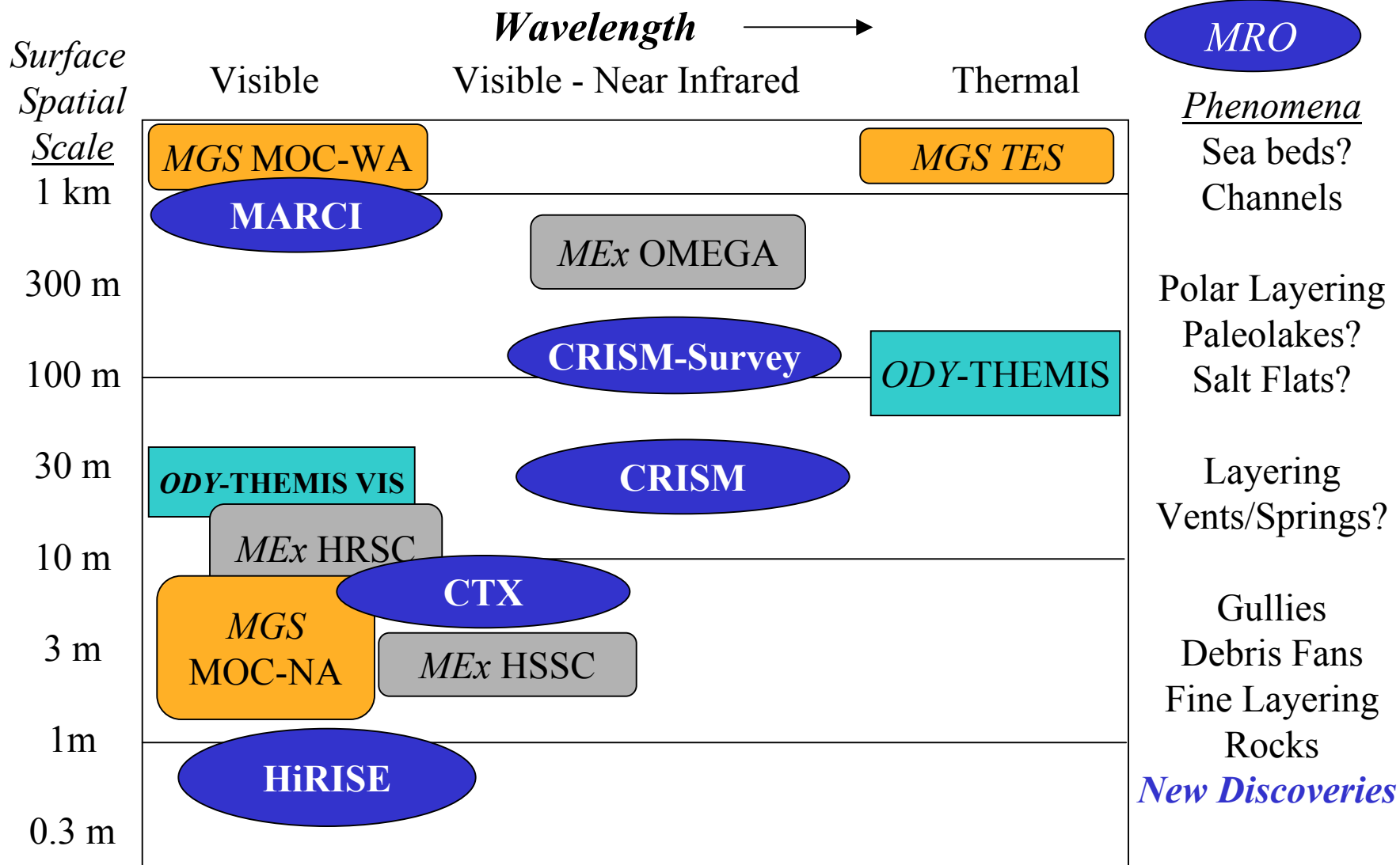
| <i>Instrument</i>   | <i>Type</i>   | <i>PI/TL<br/>Institution</i>  | <i>Science Goals</i>   | <i>Attributes</i>   |
|---|---|---|--|---|
| <br><b>MARCI</b> | <b>Mars<br/>Color Imager</b>  | <b>Michael Malin, PI</b><br>Malin Space Science Systems<br>Recover MCO MARCI-WAC  | Global Weather and<br>Surface Change                                 | <br><b>Daily Global Coverage<br/>Seasonal Cycles</b> |
| <br><b>MCS</b>   | <b>Mars<br/>Climate<br/>Sounder</b>   | <b>Daniel J. McCleese, PI</b><br>Jet Propulsion Laboratory<br>California Institute of Technology<br>Recover MCO PMIRR Science | Atmos. Fields,<br>Transport & Polar<br>Processes; Seasonal<br>Change |   |
| <b>Gravity<br/>Science</b>  | <b>Facility<br/>Science Team<br/>Investigation</b>  | <b>Maria Zuber, TL</b><br>MIT / GSFC<br>Selected thru MRO-2005 AO   | Improved Gravity<br>Field Model;<br>transient Mass<br>Change         | <b>Data from DSN tracking using<br/>Spacecraft<br/>X &amp; Ka Band Telecom</b>  |
| <b>Atmospheric<br/>Structure<br/>(ACCEL)</b>  | <b>Facility<br/>Science Team<br/>Investigation</b>  | <b>Gerald Keating, TL</b><br>GWU / LaRC<br>Selected thru MRO-2005 AO  | Upper Atmospheric<br>Structure &<br>Variability;<br>A/B Support      | <b>Data from Spacecraft<br/>Accelerometers during<br/>Aerobraking</b>   |
| <b>Future</b>   | <b>Participating Scientists &amp; Guest Observers may be selected and funded as<br/>part of a future Announcement of Opportunity or Research Announcement</b> |   |  |   |

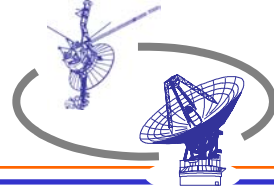
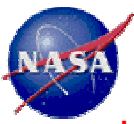




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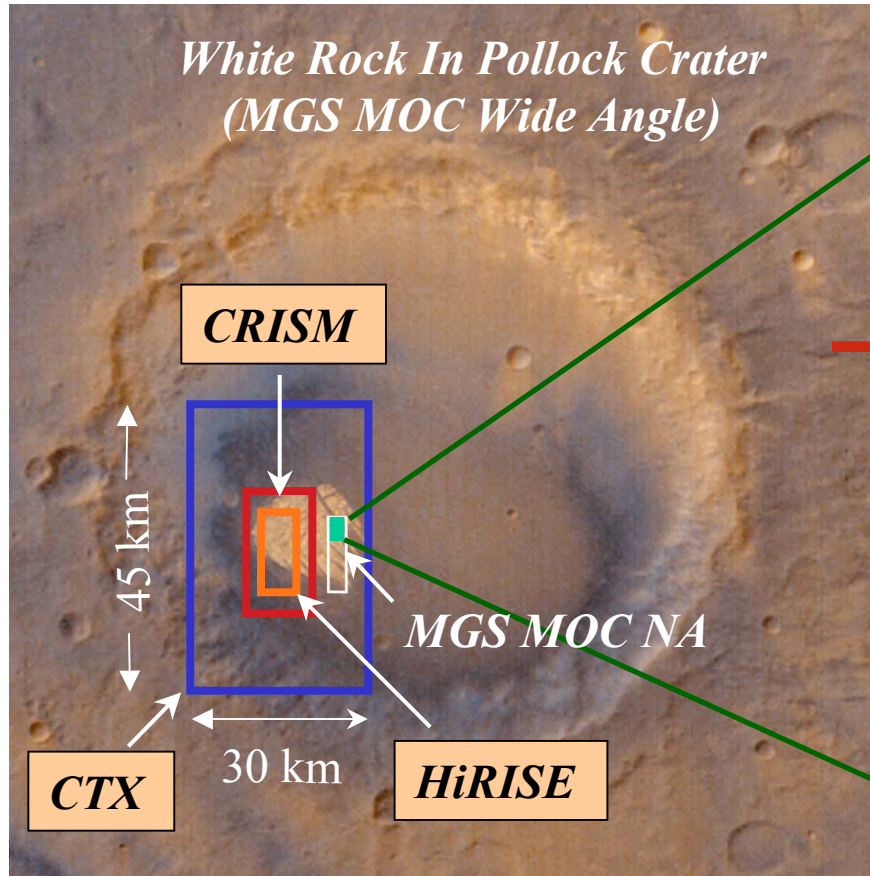
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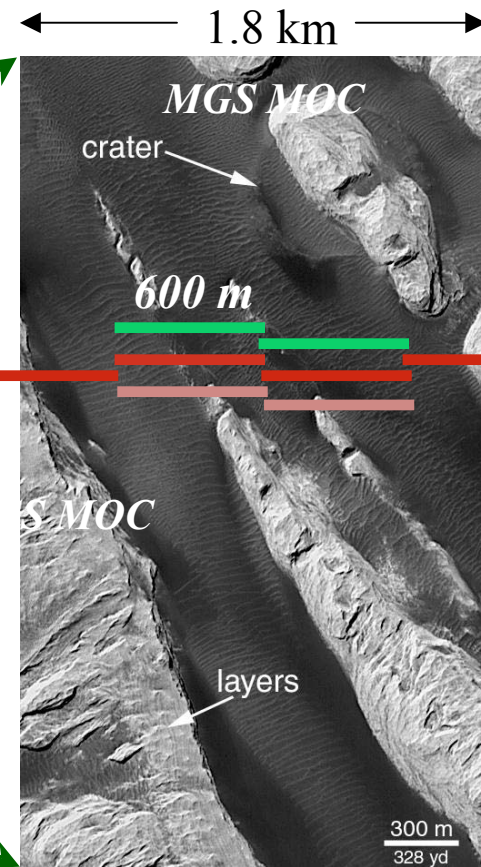


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*Nested Coverage  
Provides Context*



↑  
(1 of 10 HiRISE  
red CCDs  
arrayed  
crosstrack;  
4 not shown)

*High Resolution  
Provides Detail*

*IMAGES from NASA/JPL/MSSS*



# RESOURCE ALLOCATION REVIEW BOARD

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California Institute of Technology

**Telecom:**  
Dual X and Ka-Band Capability  
3m HGA  
Dual Fwd-Aft Tx/Rcv LGA  
500 kbps @max earth Range

**2180 kg Launch Mass (Atlas V)**

**1545 m/s Delta-V**

**2000W Array at Aphelion**

**Structure:**  
M55J Composite Construction  
Stiff Strut / Panel / Clip Design  
Symmetric / Aero-Stable Design  
37 m<sup>2</sup> AB Drag Area

**EPS:**  
Dual 50 A-Hr NH<sub>2</sub> Batteries  
20 m<sup>2</sup> GaAs 3J Solar Cells  
23% Margin at Aphelion

**Thermal:**  
Cold-Biased Passive Design  
Largely FSW Controlled Htr Zones  
200W Allocation

**Mechanisms:**  
Redundant DC-Brushless Motors  
16-Bit Resolvers  
Redundant Release Mechanisms  
> 2X Holding torque During MOI

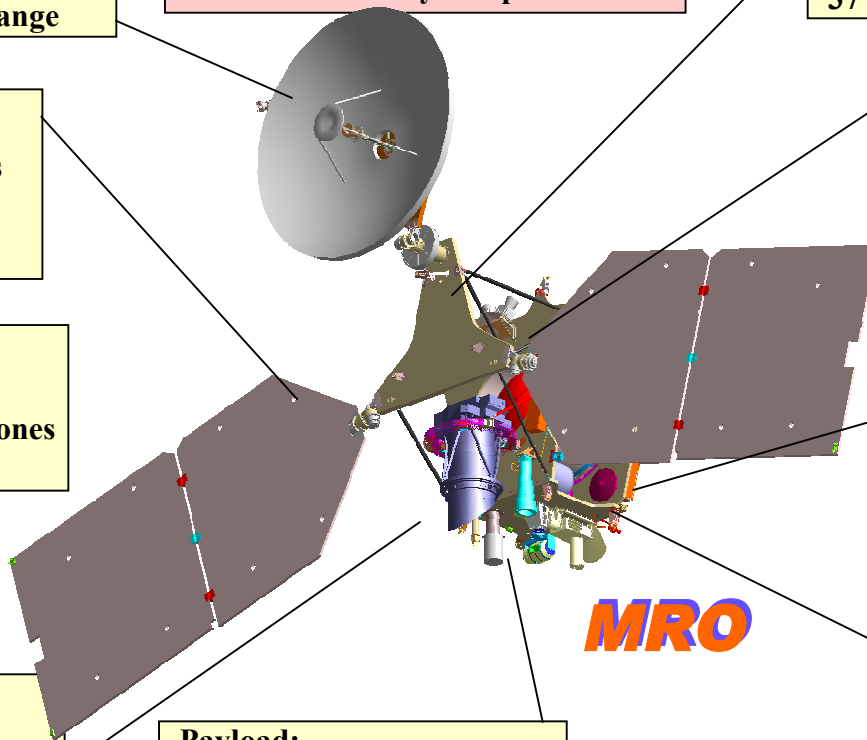
**C&DH:**  
RAD750 FPC  
160 Gbit SSR  
Turbo or RS Encoding  
100Mbps Science I/F

**GN&C:**  
Redundant 100n-m-s RWA's  
Ephemeris-Based Targeting  
Cont/Auto Yaw Compensation  
< 1 mrad Pointing Accuracy

**Propulsion**  
Single-Tank Mono Prop Design  
Engine-Out Capability  
Coupled Thrust  
Regulated During MOI

**Payload:**  
6 Science Payloads  
2 Eng Payload  
Electra Eng SS  
Simultaneous Operations  
Nested Targeting

**FSW:**  
Flexible / Parameterized Design  
Fully Enabled Fault Protection  
Ephemeris-Based Targeting  
Time-Tagged Seq Fully Supported



**MRO**





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## HiRISE Telescope

Very high resolution  
Imager - targeted  
observations

## MARCI

Color Imager - Daily  
global views of the  
atmosphere

## ELECTRA

Antenna  
UHF Relay

## CTX

Context Imager

## MCS

Atmospheric  
Sounder

## CRISM

High-resolution Imaging Spectrometer

Not pictured:

**Atmospheric Science**

via accelerometers  
during aerobraking phase

**Gravity Science**

via tracking data

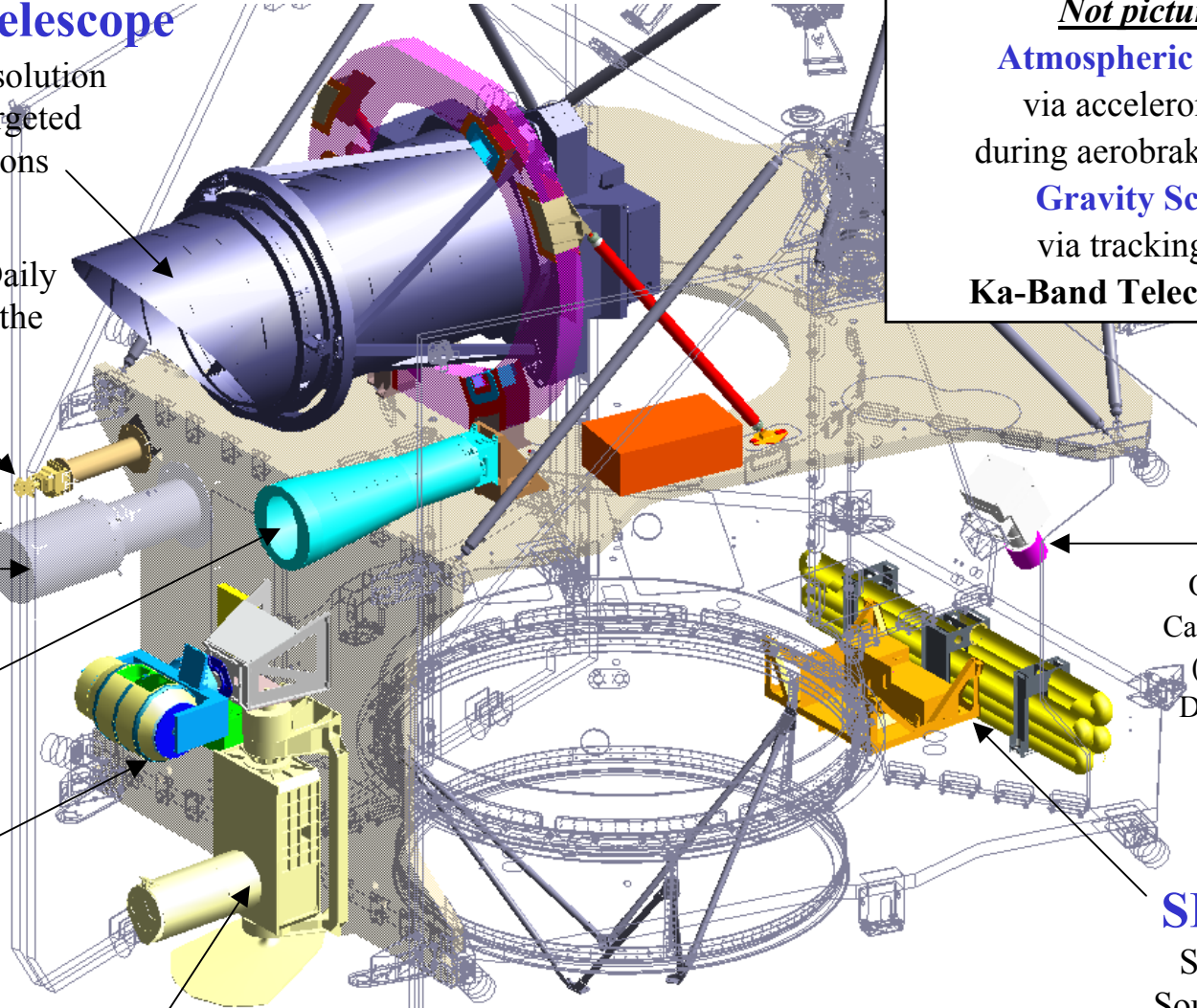
**Ka-Band Telecom Demo**

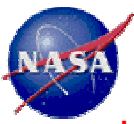
## ONC

Optical Navigation  
Camera Demonstration  
(Images Phobos &  
Deimos during Mars  
approach)

## SHARAD

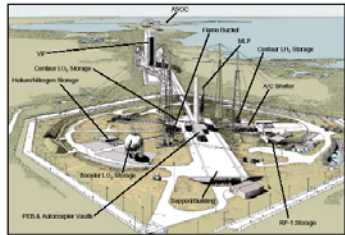
Sub-surface  
Sounding Radar



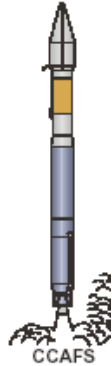


## MRO Mission Overview

### Launch *August 2005*

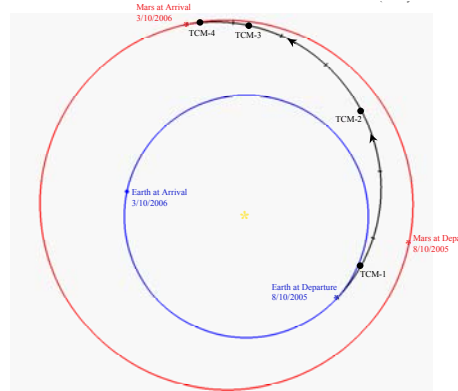


LC-41

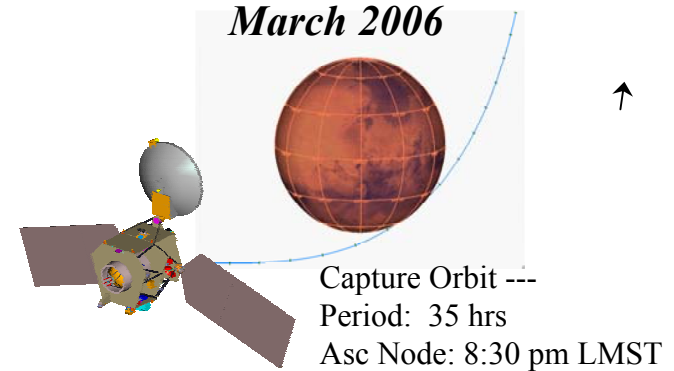


CCAFS  
Atlas V-401

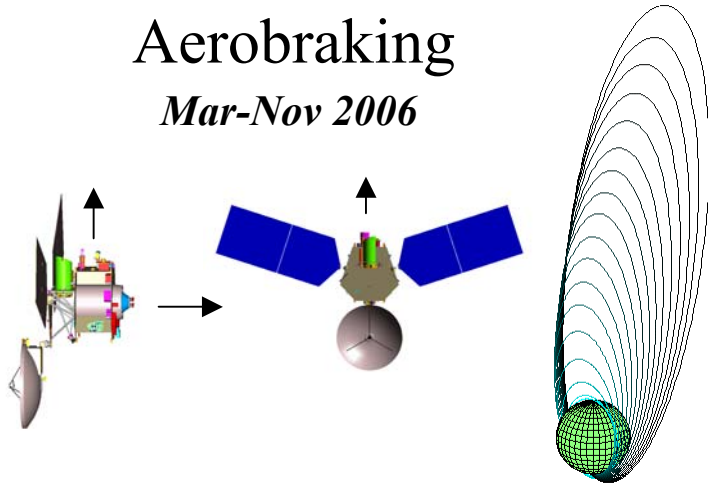
### Interplanetary Cruise *Aug 2005 - Mar 2006*



### Approach and Orbit Insertion *March 2006*



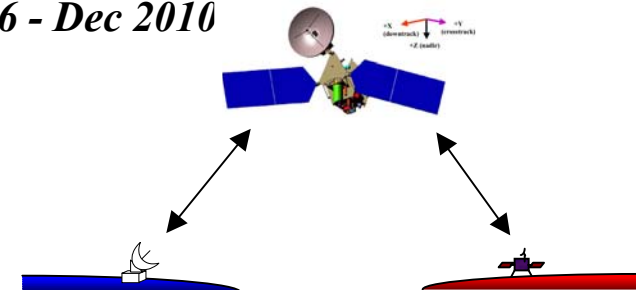
### Aerobraking *Mar-Nov 2006*



### Primary Science/Relay *Dec 2006 - Dec 2010*



Science Data  
Acquisition/Return

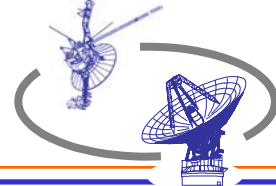


Primary Science/Relay Orbit ---  
Period: 112 min  
Hp: 255 km Ha: 320 km, Frozen  
Ascending Node: 3:00 pm LMST (Sun-Sync)

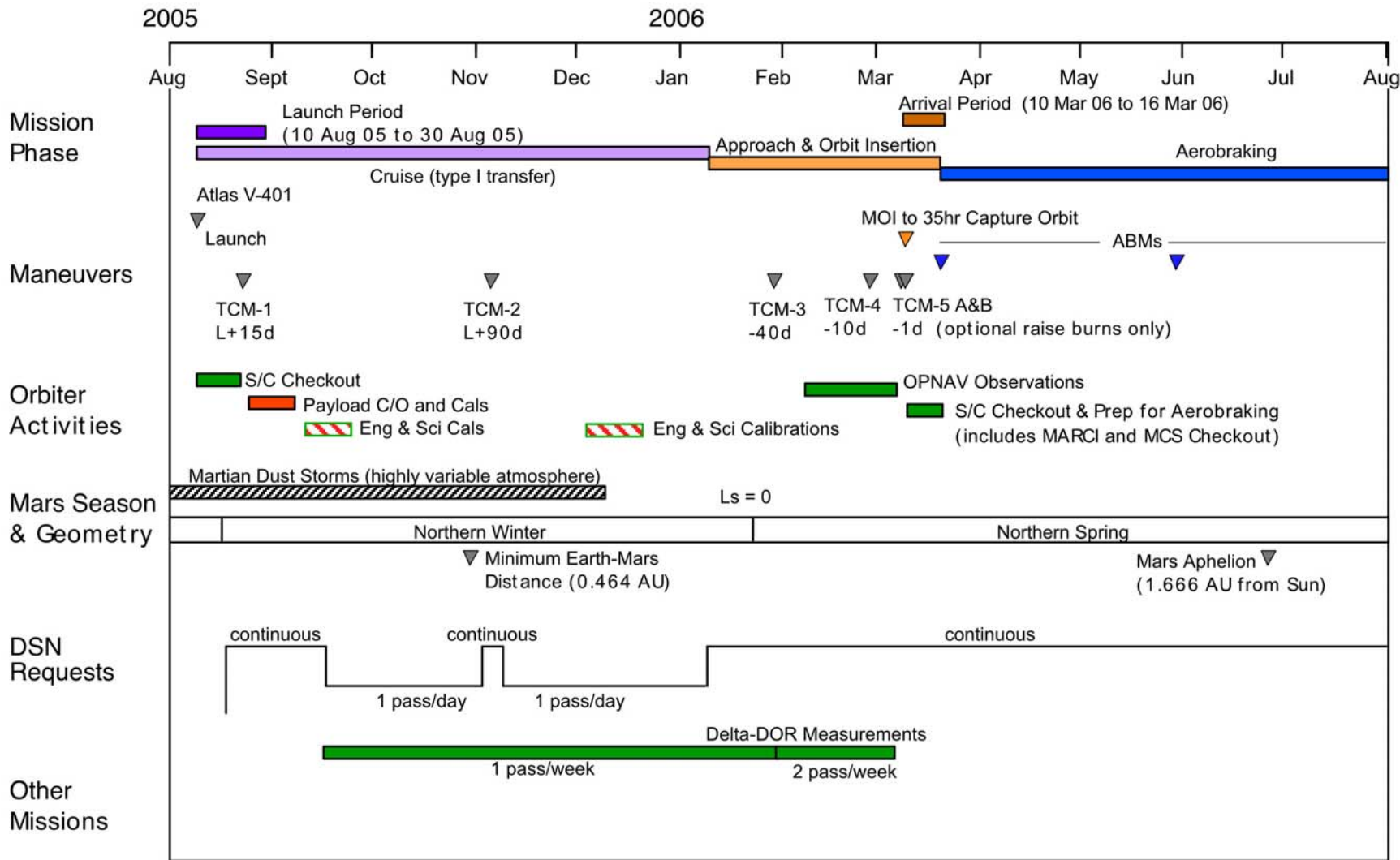


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## Mission Timelines (1/3)



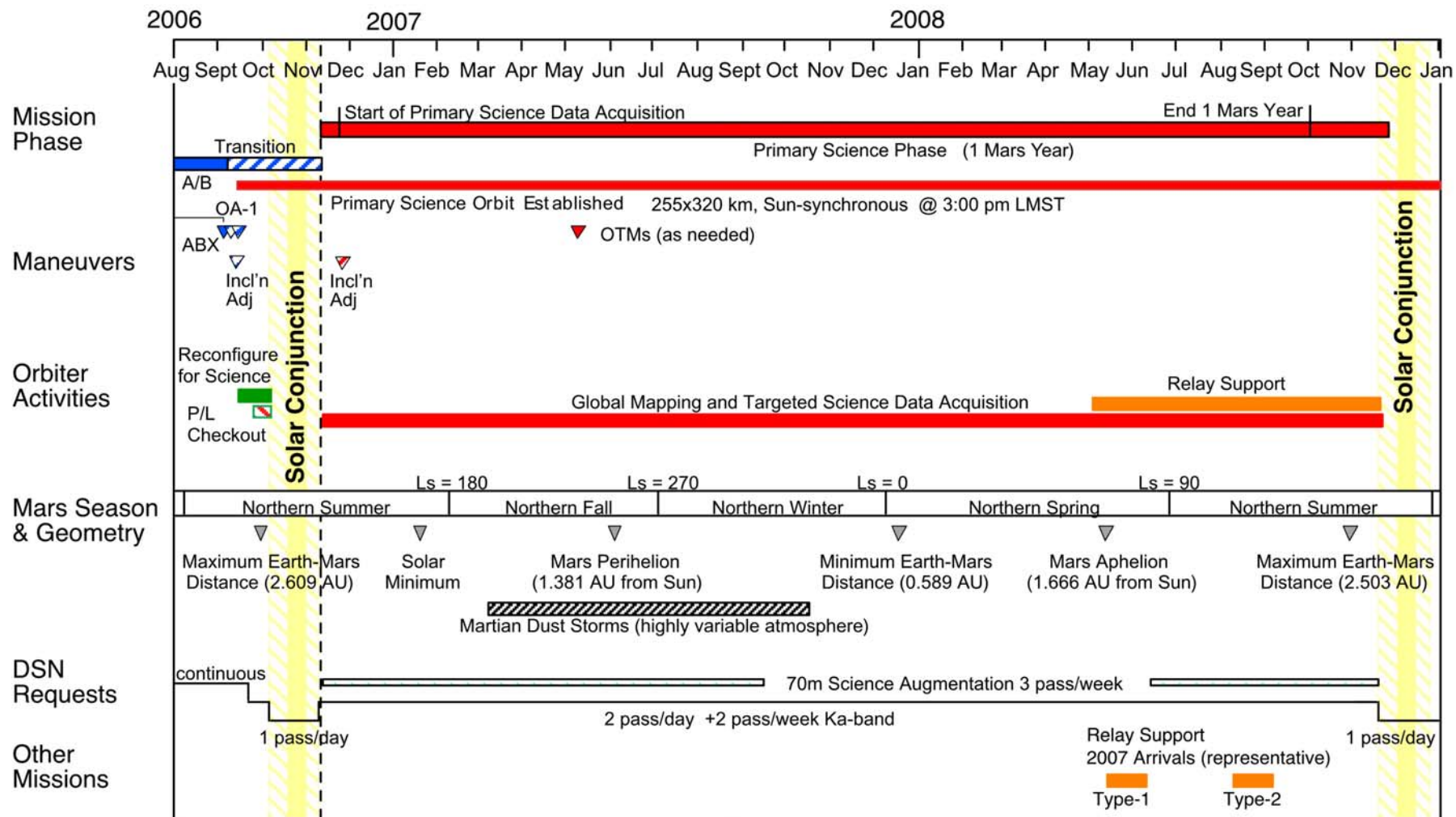


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## Mission Timelines (2/3)





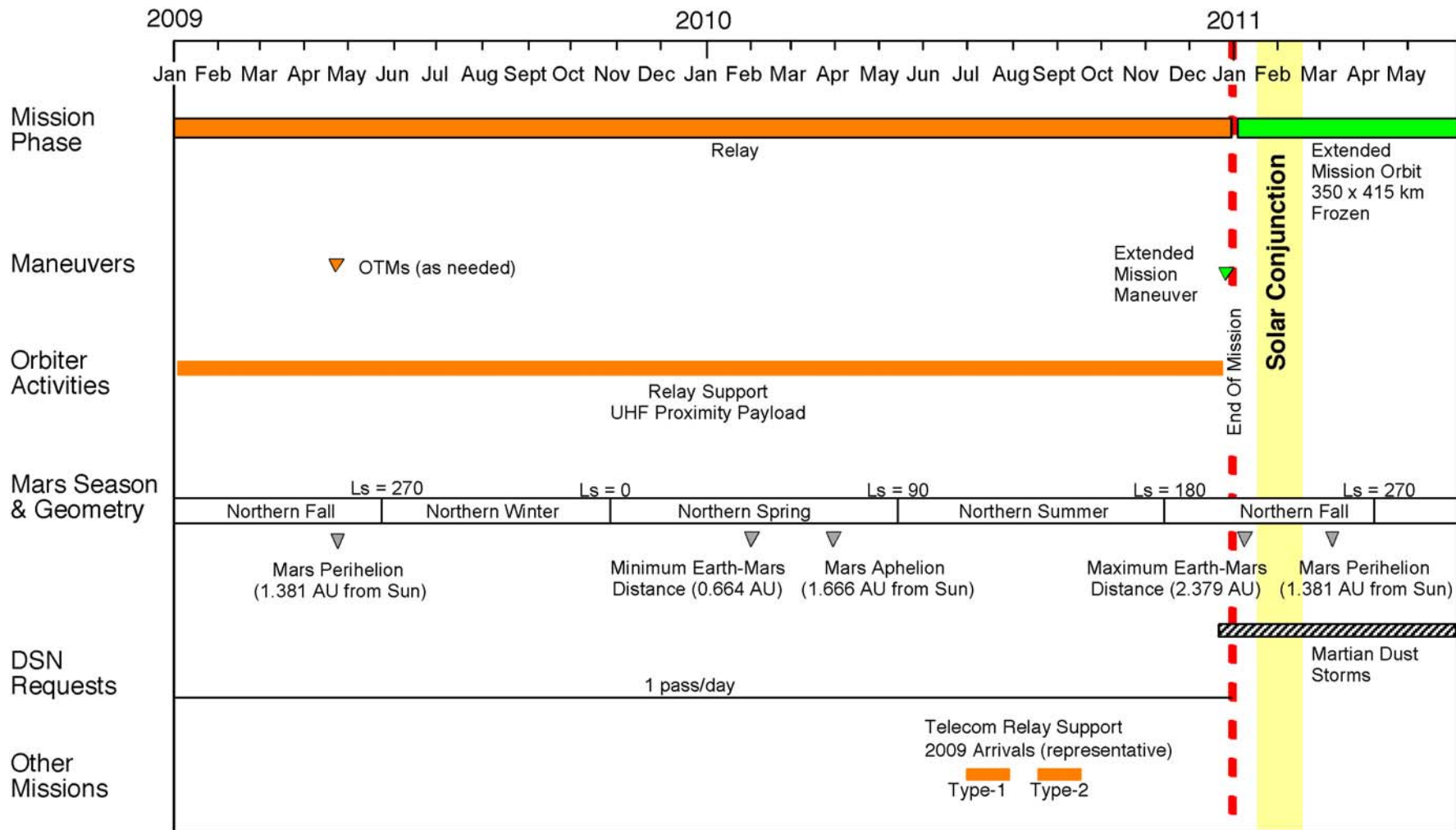


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## Mission Timelines (3/3)







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## MRO Launch Groundtrack

•Launch Period:  
8/10 - 8/30/2005  
(21 days)

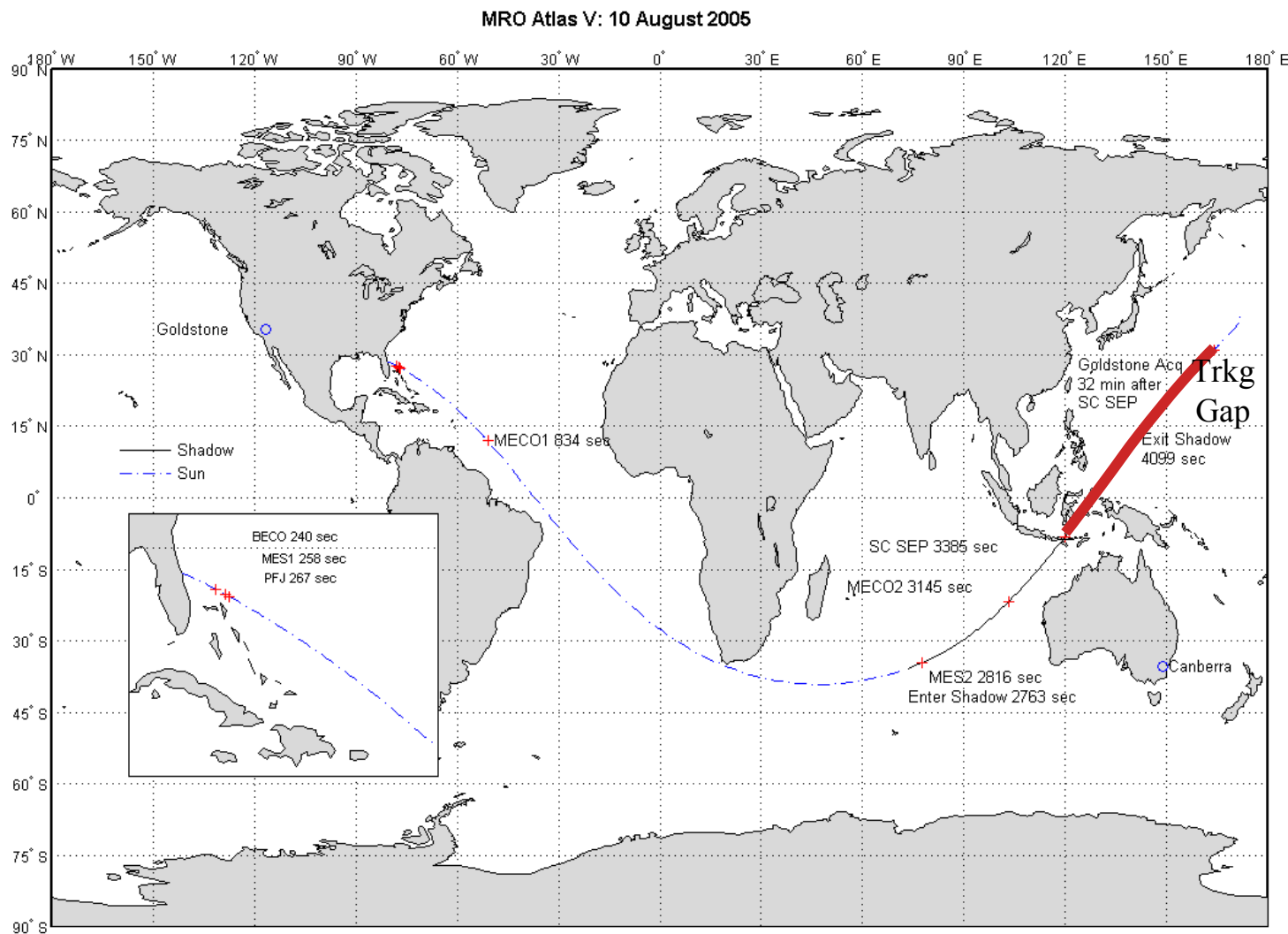
•Daily Launch  
Window:  
30 minutes  
(minimum)

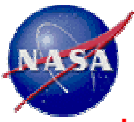
•S/C TLM via  
Atlas-V until  
Separation

•Goldstone  
Rises 32 min  
after S/C Sep

•S/C  
deployments  
occur in the gap

•MRO desires  
TLM coverage  
in gap



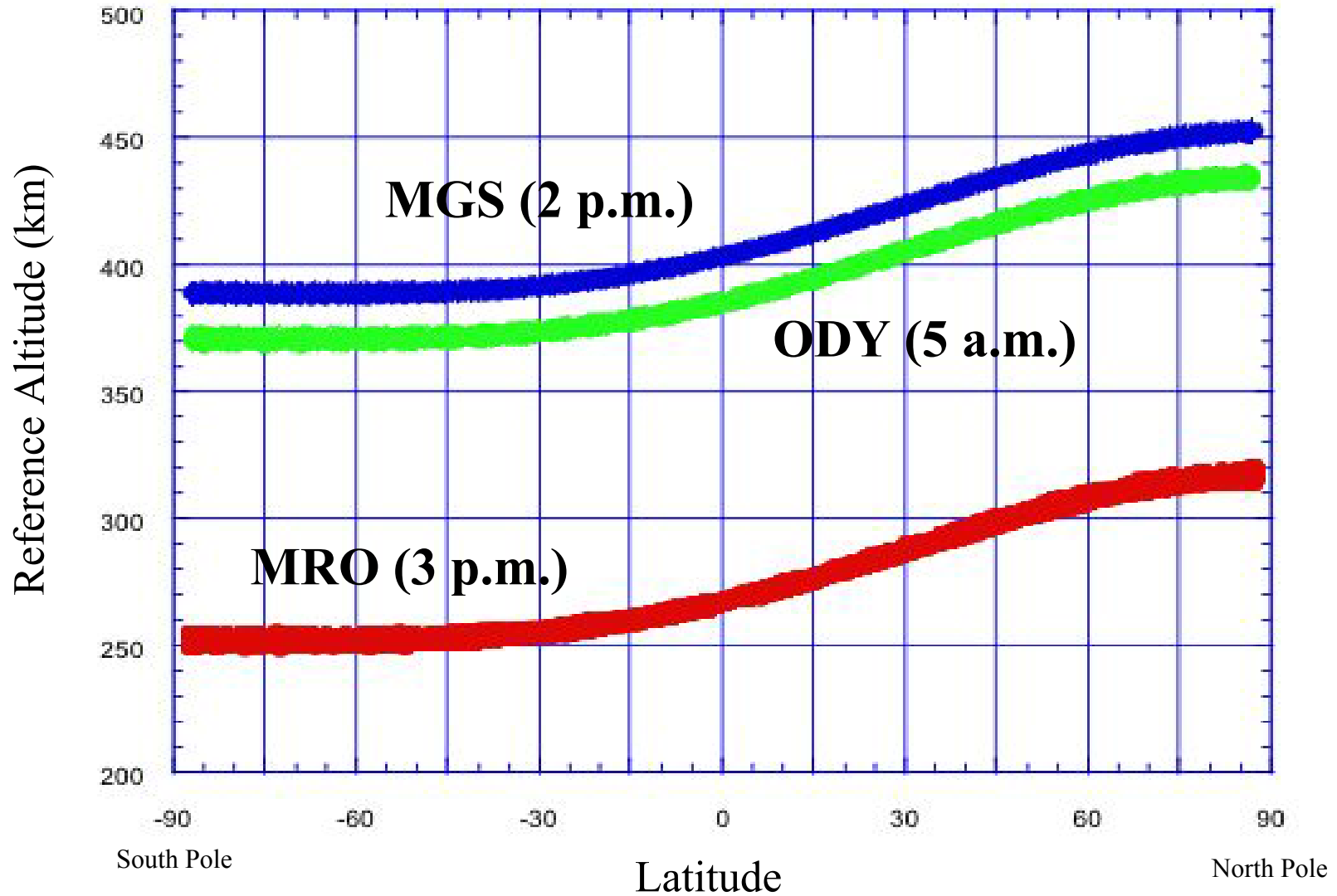


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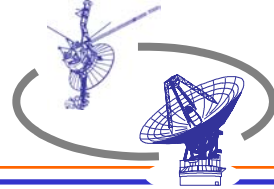


## Primary Science Orbits





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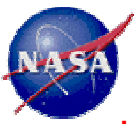
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- ✓ ***Mixed Observation Modes during Science Phase:***
  - Global Monitoring throughout one Mars year (all seasons)
    - Daily and Seasonally: MARCI, MCS
    - Seasonally: CRISM (Atmospheric Mode), Tracking (Gravity)
  - Regional Surveys of Martian Surface and Subsurface
    - SHARAD, CTX, Tracking (Gravity)
    - Low Resolution Modes: CRISM, HiRISE
  - Targeted high spatial resolution observations
    - HiRISE, CRISM
    - Supported by CTX
  - Simultaneous Operations by Multiple Instruments
- ✓ ***Spatial resolutions unprecedented for Mars missions***
  - Enabled by instrument capabilities and mission design (orbit)
  - Spacecraft capabilities adequate to return required data volumes
    - Project Requirement ~ 34 Tbits
  - Data return capability determines areal coverage and number of sites observed at the highest spatial resolutions
- ✓ ***Coordinated observing for science & site characterization***



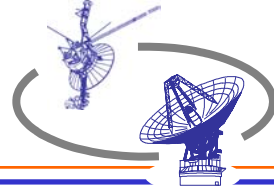
## MRO Data Return Requirements

- ✓ ***Multiple Telecom Paths***
  - 2 daily X-band passes to 34-m antenna
  - 3 per week X-band passes to 70-m antenna except at peak
  - 2 per week Ka-band passes (34-m)
  - Project goal: Return 34 Tbits of science data in 1 Mars yr.
- ✓ ***Data Completeness***
  - 93% of data taken is successfully returned
    - **$\leq 2\%$  loss on spacecraft**
- ✓ ***Retransmission capability for low data rate periods***
  - Assist data completeness requirement & data quality goal



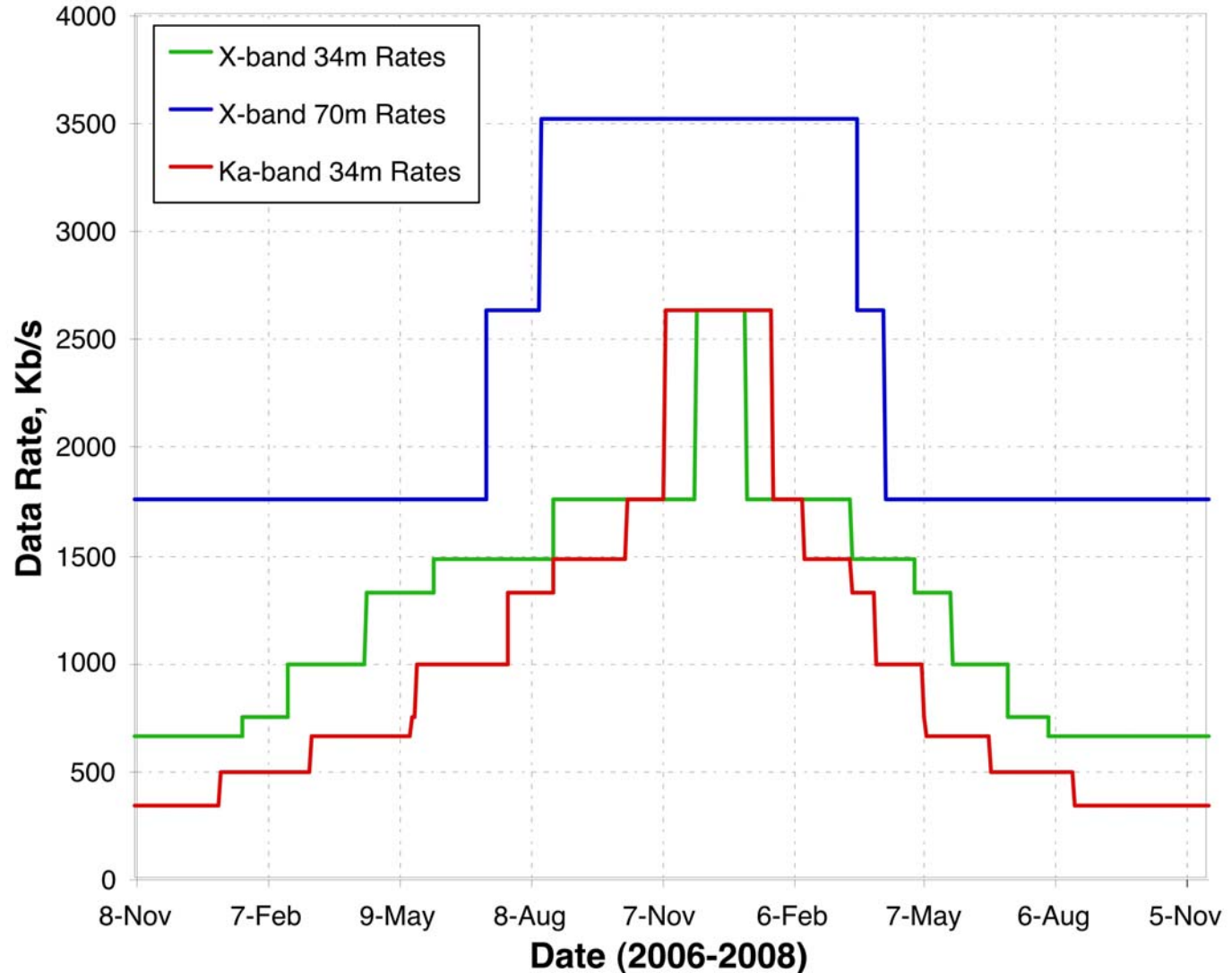
# RESOURCE ALLOCATION REVIEW BOARD

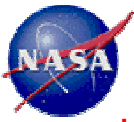
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## Mission Data Rates - CDR

- Encoding Options
  - Reed-Solomon
  - R-S + Convolutional (k=7, rate 1/2)
  - Turbocodes (1/6, 1/3, 1/2)
- Constraints
  - 4MHz X-band Bandwidth
  - Turbocode decode limited to 1600 kb/s
  - Orbiter ULDL card limited to 6000 kb/s



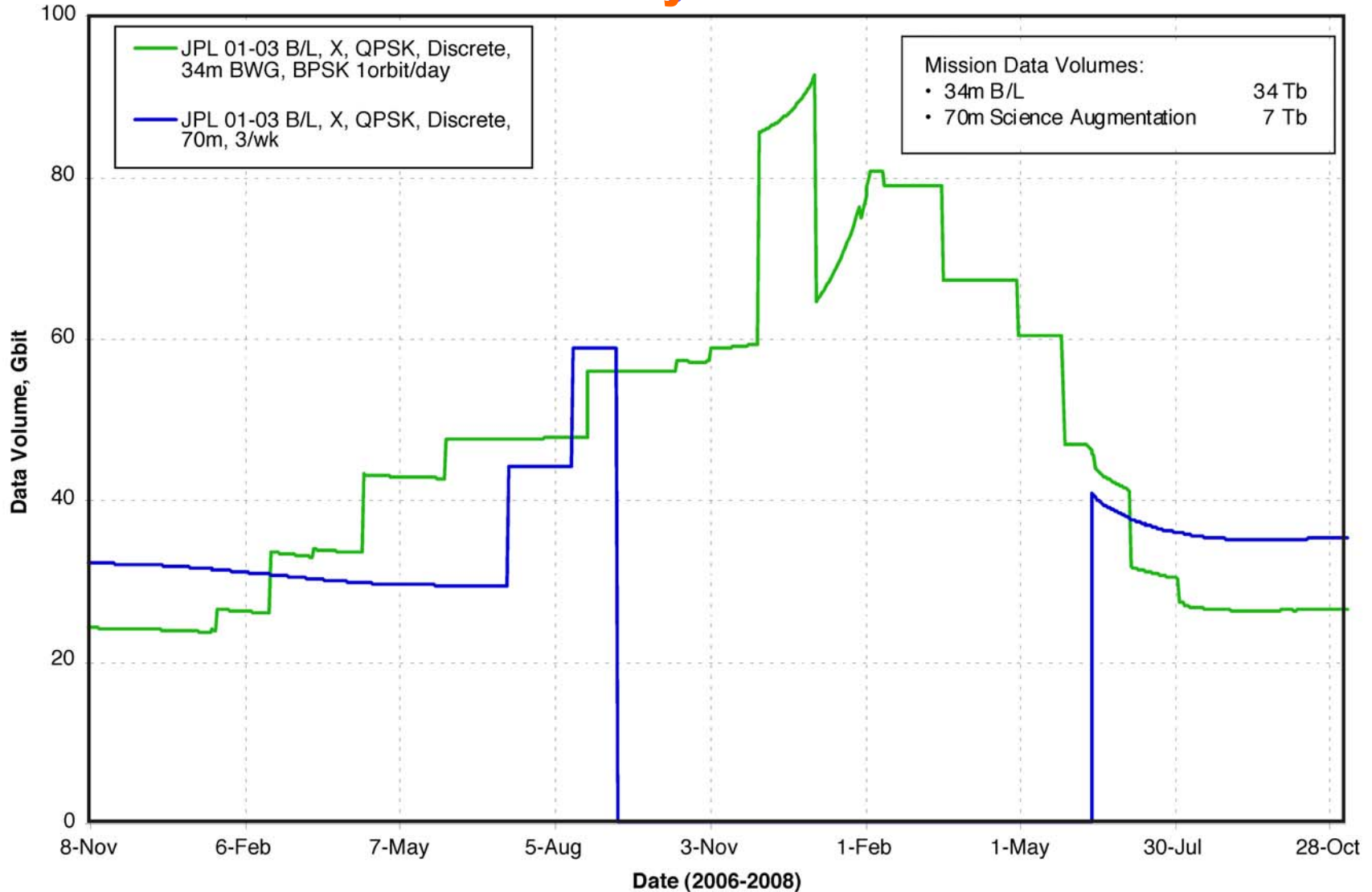


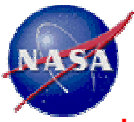
# RESOURCE ALLOCATION REVIEW BOARD

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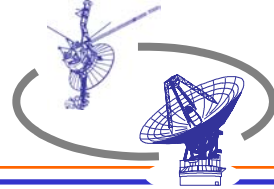
## Mission Daily Data Volume



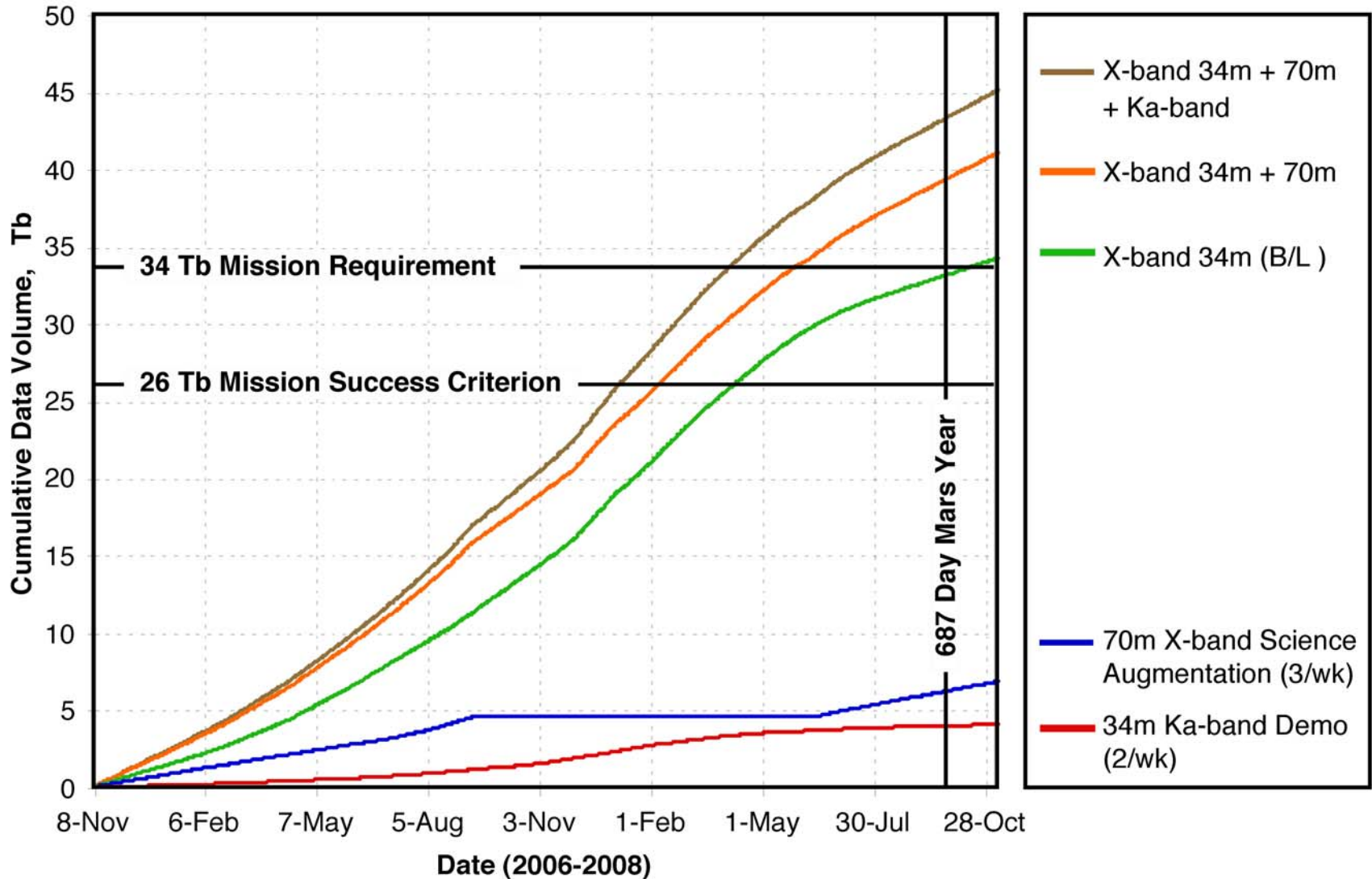


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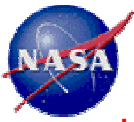
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## Cumulative Mission Data Volume







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## Earth & Mars



**Galileo**  
**CREDIT: NASA / JPL**



**HST (James et al.)**  
**CREDIT: NASA / STScI / AURA**





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## Mars Reconnaissance Orbiter (MRO)

### Salient Features

- 4 Earth years in Mars orbit (near polar, 3 p.m., 255 x 320 km)
- 2 years science observations plus relay support
- 2 years relay mode with capability to extend science operations

### International Science Payload:

- Meter- scale and context (6 m/pixel) imaging
- Hyperspectral (20 m, 10 nm) compositional mapping
- Atmospheric profiling and weather monitoring
- Radar probing of the near-subsurface; gravity science

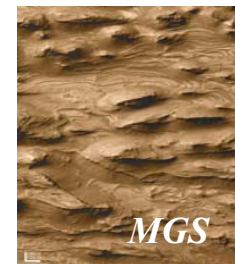
Relay Telecom Payload + Optical Navigation & Ka-Band Experiments

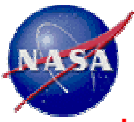
Launch: August 2005; Arrive: March '06; Aerobrake: Mar.- Oct '06; Mission End: Dec., 2010



### Science

- Characterize Mars' seasonal cycles and daily variations of water, dust & carbon dioxide.
- Characterize Mars' global atmospheric structure, transport and surface changes.
- Search sites for evidence of aqueous and/or hydrothermal activity.
- Characterize in detail the stratigraphy, geology & composition of Mars surface features.
- Characterize the Martian ice caps and the polar layered terrains.
- Profile the upper crust while probing for subsurface water and ground ice.
- Characterize the Martian gravity field and upper atmosphere in greater detail.
- Identify and characterize many sites for future landed missions.





## **NEW OR MODIFIED PROJECT REQUIREMENTS**

# **SOHO Requirements**

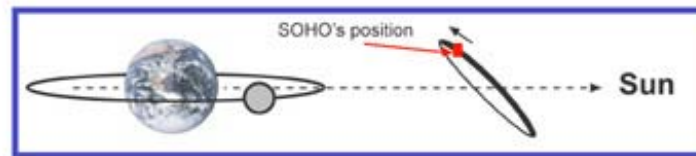
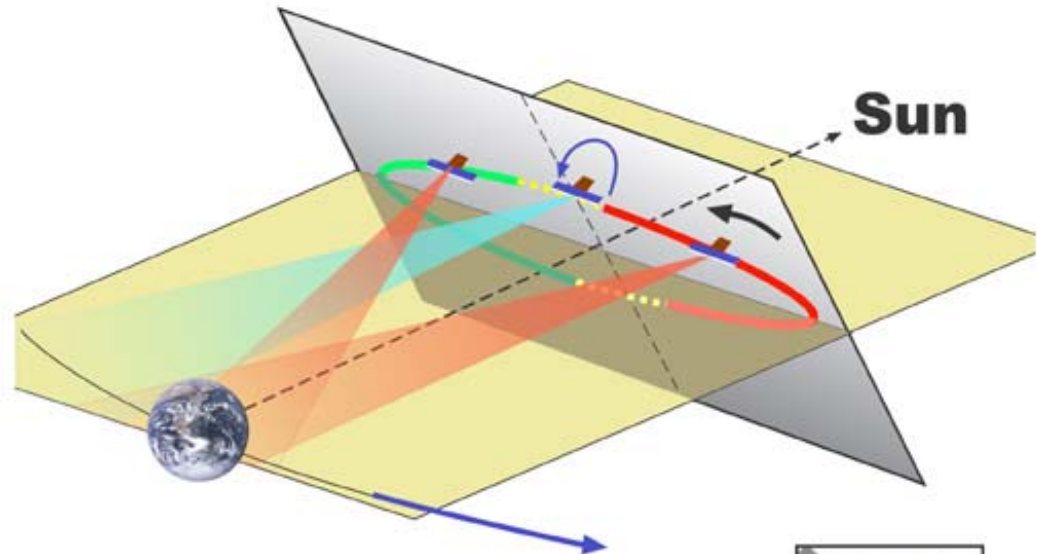
**R. Bush / R. E. Mahmot**





## SOHO High Gain Antenna Anomaly

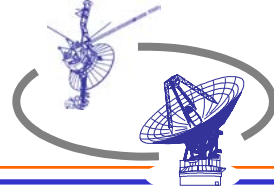
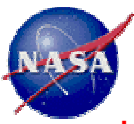
- maximum HGA beam width on 26m stations: 8.9 deg
- maximum HGA beam width on 34m stations: 12.5 deg
- telemetry during zero crossings (yellow dotted line) using SOHO's Low Gain Antenna and 34 and 70m DSN stations



- SOHO receives continuous science telemetry, approx. 11 weeks
- SOHO receives continuous science telemetry, approx. 11 weeks (rotated 180°)
- ..... SOHO receives intermittent science telemetry, approx. 2 weeks each (SOHO moves faster here)

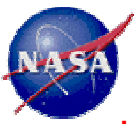


High-gain antenna



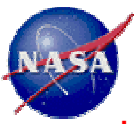
## SOHO HGA Anomaly

- SOHO suffered problem with its High Gain Antenna (HGA) in May 2003 - East-West drive stuck
- Introduces science telemetry “keyhole” periods for 26m stations every 3 months, alternating between 18 and 25 days
- Larger 34 or 70m stations required to fill these “keyholes”
- During central 9 to 16 days of the keyholes, Low Gain Antenna (LGA) must be used to downlink science telemetry
- DSN support therefore to be classified into three types based on the achievable telemetry downlink rates using SOHO’s HGA or LGA on 26, 34, or 70m stations



## 3 Types of DSN Support

- Nominal Operations
  - High rate telemetry using the HGA on 26m stations
  - Covers approximately 9 to 10 weeks out of every 3 months
- High rate telemetry using the HGA on 34 or 70m stations
  - This covers the first and last 4 to 6 days of each keyhole period
  - 26m stations cannot lock on any telemetry rate during these periods.
- Medium rate telemetry using the LGA on 34m stations, and high rate telemetry using the LGA on 70m stations
  - This covers the central 9 to 16 days of each keyhole period
  - Recorder dumps can only be done during high rate telemetry (i.e., on 70m stations)



## Why is it such a big deal?

- Helioseismology – study of the Sun’s interior
  - Requires *uninterrupted* time series
  - g-modes search in particular would be severely compromised
- Total Solar Irradiance (TSI) measurements would also be severely compromised by extended and repeated gaps
- ESA therefore studying the feasibility of a Central OnBoard Software (COBS) patch, to optimize the use of the onboard Solid State Recorder
  - Will hopefully be available early 2004, but probably not for the December/January “keyhole”
- Loss of MDI high rate (in particular, also MDI magnetograms) without 70m support during central part of keyholes



## Why is it such a big deal?

- **Space Weather**

- Louis Lanzerotti (Chair NRC Decadal Survey “Solar and Space Physics”)

**"The detailed data on solar phenomena, especially solar coronal phenomena such as coronal mass ejections, have been invaluable in providing entirely new insights to such solar emissions that can affect critical technologies on Earth and in the space environment around Earth. There is no replacement at the moment for any potential loss of solar imaging data from SOHO."**

(from Interview with Space.Com – 3 July 2003)

- Joe Kunches (Lead Forecaster at the NOAA Space Environment Center)

**"It's hard to overstate the importance of that [SOHO] data," ...**

**and**

**"I'm hopeful they'll be really resourceful and keep it coming in some fashion."**

**If not, space weather forecasting "would be set back about 20 years."**

(from Interview with Space.Com – 19 June 2003)



Interplanetary Network Directorate (IND)  
Deep Space Mission System (DSMS)

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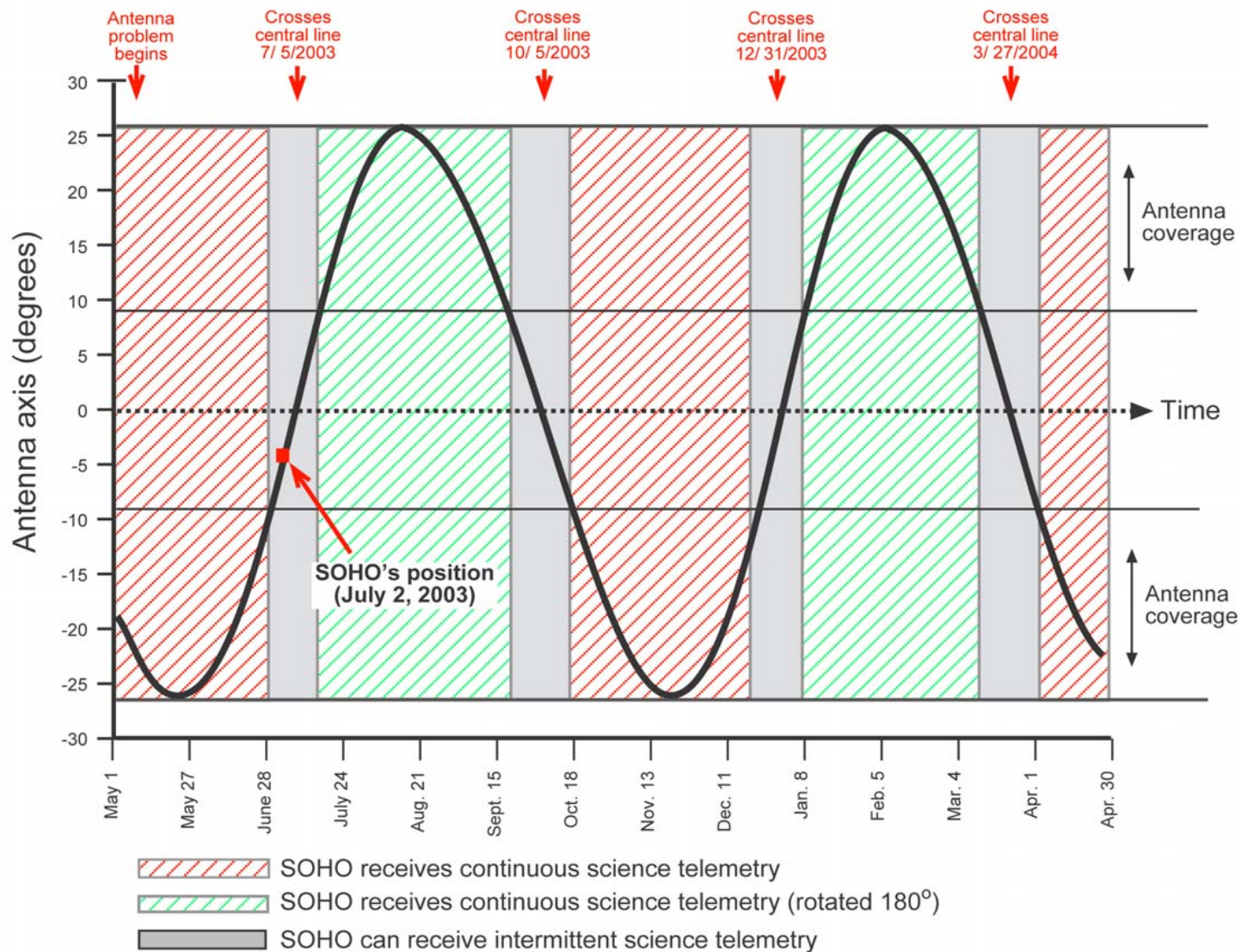
## Backup Chart

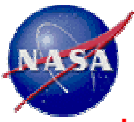




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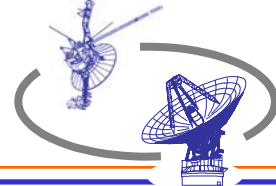




## New Action Items / Summary

**E. S. Burke**

**JPL**



## Resource Allocation Review 2005 - 2014 TIMELINE FOR NEXT REVIEW February 10, 2004

| Calendar Date     | Milestones  |
|-------------------|---|
| October 21, 2003  | Distribute Mission Set, Major Events and User Loading Profiles to Projects/Users for verification.  |
| November 18, 2003 | Deadline for Projects/User's responses to Mission Set, Major Events, and User's Loading Profiles; and last day for trajectory or viewperiod updates or submissions. |
| January 14, 2004  | NASA Headquarters Science Review  |
| January 20, 2004  | Publish preliminary Contentions and Recommendations on the RAPWEB for Projects/User's review.   |
| January 27, 2004  | Complete the review of RAPWEB published contentions with Projects/Users   |
| February 10, 2004 | Resource Allocation Review  |